
From: Chandler, Jason
Sent: 07 March 2007 15:09
To: Shudall, Kate; Dorrington, Kim (Edinburgh Tram)
Cc: 'Perry, Kevin'; Stacy, Mungo; Simmons, David
Subject: RE: HALCROW DELIVERABLE ISSUE

Kevin,

I understand from below that Halcrow have not submitted section 5A roads design and will not be doing so until 27 March. The reasons given for failure to submit the design are spurious at best.

On the basis that we get paid on submission of design and the discussions recently about cash flow we must hit these deliverables unless there is very good reason not to and if this is the case we must advise tie early.

Please advise in detail why this deliverable was not achieved. Once again we were informed two working days before the due date that these were not going to be achieved.

Regards,

Jason

From: Shudall, Kate
Sent: 07 March 2007 14:52
To: Chandler, Jason; Dorrington, Kim (Edinburgh Tram)
Cc: Perry, Kevin; Stacy, Mungo
Subject: HALCROW DELIVERABLE ISSUE

Jason, Kim -

For your information the Roads deliverable 5A was not delivered yesterday and I am not satisfied that Roads have given me sufficient information to write a letter to **tie** informing them of the delay. - see email traffic below.

I have not had a response since the one last night -below.

Please raise this at the next management meeting - my enthusiasm to chase Malcolm again is dwindling as this lack of communication is recurring every time we have a submission. I wont write a letter to **tie** until I receive further info from Roads.

On a positive note - The section 7A submission for this Friday looks promising, as I had sight of it yesterday.

I have not heard when the photos will be done for the Site Clearance, so to mitigate even more delay I have decided to issue the schedule and drawings, which we have, for Section 2A, 5A, 5C and 7A as a composite package on Friday 09th march, without on-street photos. These will have to be added at a later date.

Regards,
Kate

Kevin - I copy you in for information and a heads up.

From: Bissett, Malcolm [mailto:bissettm@Halcrow.com]
Sent: 06 March 2007 17:09
To: Shudall, Kate
Subject: RE: Roads Update

Working on a response which you will receive tomorrow.

Malcolm

From: Shudall, Kate [mailto:ShudallK@pbworld.com]
Sent: 06 March 2007 10:49
To: Bissett, Malcolm
Cc: Astbury, Ian; Stacy, Mungo
Subject: RE: Roads Update
Importance: High

Malcolm,

Further to our discussion this morning: I am not convinced that the best way of telling SDM's that a deliverable wont be met is through your progress tracker spreadsheet. We need an email, at least, telling us categorically the date which will not be met and why it wont be met so that we can write to **tie on your behalf** to tell them WHY. On this occasion I accept that you sent me a tracker on Thursday with a revised date on but I need more explanation as to Why we cant make the deliverable.

The chain of events as I see it:

First tracker sent back from me with comments 09/02 - no response from roads so I assume my comments are accepted. At this stage IA confirmed that the deliverable would be on time (06/03/07).

IA 5A ROADS (Revise Vertical Alignment to Match Final Track 16/01/07
- Horizontal and Vertical Alignment Complete)

Design Fully integrated with
Roads MX model being re-design
changes with headroom at the N
viaduct.
Haymarket Rail Depot survey st
Design on Hold
Balgreen Rd - on hold by P
Package will be submitted as
At Risk - See Above

IA 5A

Second tracker sent 01/03 from MB - slip of 5A of 16 days

IA 5A

22/03/07

Third tracker sent below today - slip of 5A of 21 days.

The IDC drawings were issued on thu 22nd Feb and comments were sent back to Roads on tue 27th feb by ASDM. I am unclear as to what the exact reason for not issuing the deliverable is? the four bullet points above need to be elaborated on as I think most of these could be covered by a Caveat on the roads drawings, mitigating the delay to programme.

On top of this the new deliverable date has slipped by 5 days since last Thursday - why is this?

Please provide more detail as to why you cannot deliver this package of work and why the dates have slipped in the last couple of weeks.

regards,
Kate

From: Bissett, Malcolm [mailto:bissettm@halcrow.com]
Sent: 06 March 2007 09:58
To: Shudall, Kate
Subject: Roads Update

Kate

Here is an updated tracker to save you looking for the last one

MAIcolm

Edinburgh Tram - Detailed Road Design Programme Delivery

Owner	Section	Next Deliverable	Programme	Expected	Comments (MJB)
AB	1A	ROADS (Produce First Pass Vertical Design - Handover Alignment Design to Pway)	14/03/07	14/03/07	On Target
AB	1B	Sign Off (All Red Issues)	08/02/07	30/03/07	Foot of Walk, and Median Sign off. tie sign off to move to DD
AB	1C	Sign Off (All Red Issues)	01/03/07	13/03/07	Picardy Pl, St Andrew Sq, and Princes St Des tie sign off letter required to move to DD
AB	1D	Sign Off (All Red Issues)	08/02/07	30/03/07	Lothian Rd, Haymarket, Shandwick Pl Chang letter required to move to DD
IA	2A	Handover Roads Design to tie for Approval (Issued by PB)	29/01/07	30/01/07	Submitted to tie. Site Clearance, and Paven
IA	3A	Handover Roads Design to tie for Approval (Issued by PB)	09/03/07	??	Design on Hold. Direction on Cross-section r to Halcrow letter required)
IA	3B	Issue IDC Package (And RSA2 Package)	09/03/07	16/03/07	Track change (1 week delay) to programme
IA	3C	ROADS (Produce First Pass Vertical Design - Handover Alignment Design to Pway)	09/03/07	09/03/07	On Programme
IA	5A	Handover Roads Design to tie for Approval (Issued by PB)	06/03/07	27/03/07	Design Delay: o Viaduct Structure (Headroom) o Scotrail Depot Survey (Topo) o Russell Road Retaining Wall o Railway Security RFI
IA	5B	Issue IDC Package (And RSA2 Package)	08/03/07	08/03/07	On Programme
IA	5C	Handover Roads Design to tie for Approval (Issued by PB)	14/02/07	23/02/07	Submitted to tie. Site Clearance pending
IA	6	Issue IDC Package (And RSA2 Package)	07/03/07	07/03/07	On Programme
IA	7	Handover Roads Design to tie for Approval (Issued by PB)	09/03/07	09/03/07	On Programme (Submitted without vertical De Park)

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