
From: Chandler, Jason
Sent: 10 July 2007 12:47
To: Palfreyman, Tom
Cc: Morris, John; Dorrington, Kim (Edinburgh Tram); Reynolds, Steve
Subject: RE: OLE Status in relation to v16 tie deliverables (&tomorrow's DTL mtg)

Tom,

Many thanks

Yes please attend.

Regards

Jason

SDS Project Manager Edinburgh Tram

PB
Citypoint
1st Floor
65 Haymarket Terrace
Edinburgh
Midlothian
EH12 5HD

 email: chandlerj@pbworld.com
 tel: 
 tel: 
 fax: 

From: Palfreyman, Tom
Sent: 10 July 2007 11:20
To: Chandler, Jason
Cc: Morris, John
Subject: RE: OLE Status in relation to v16 tie deliverables (&tomorrow's DTL mtg)

Jason

Herewith a status report on the OLE items/issue dates going forward. As can be seen from the 'status' column that I have added once the dates are inserted that we reported in TCR P9 (and earlier commented on as mods to v16 programme to Sally on 28/6/07), then the number of 'grey' categories reduce significantly to being one which is outside our control (subconsultant has been hospitalised), and another where we are awaiting a final internal review. The only 'red' is that where we need to do re-work (due to changes in depot level). All the remainder are 'green' category.

As you acknowledge below "the dates [that you were comparing against] were from the last update of your TCR (**the exceptions being** Power supplies, **OLE** and SC and C for budgetary reasons).", so for OLE were not valid as a comparison basis.

On this basis pls confirm whether or not you still wish to attend tomorrow. I am looking at around £450-£500 expenses plus a full day booked by myself (circa £400+), and I will need to leave to catch a plane at 1700hrs. Total circa £900 booked to the project. I will need to know ASAP in order to book flights, hotel etc.

Regards
Tom

From: Chandler, Jason

Sent: 06 July 2007 17:53

To: Price, Simon; Currie, Malcolm; Dorrington, Kim (Edinburgh Tram); Brown, Ian; Kelland, Andrew; Palfreyman, Tom; Evans, Graeme (Manchester - Rail); Jory, Anthony; Kelly, Tom (Edinburgh Tram); Walker, Colin; McQuade, Paul; Marshall, Jason; Riley, Paul; Christoffersen, John

Cc: Morris, John; Reynolds, Steve; Palfreyman, Tom; Robertson, Nick; 'simmons@halcrow.com'; Jagger, Keith; Luscombe, David; Jones, Carla; Clement, Gavin; Shudall, Kate; Ney, Scott; McNicholls, John; Munday, Keith; Benn, Pauline

Subject:

All,

Over the past two weeks there have been significant developments in the political status of the Edinburgh Tram Project. As I am sure you have heard, Scottish Parliament have decided that the tram scheme is to proceed. The EARL project, however, will be shelved, at least for the time being. One very significant development is that CEC are to fund any shortfall in the budget should the project over run financially.

These recent developments have resulted in a step change in the client and CEC decision making process accompanied by an increase in demand for PB to meet programme deadlines.

We are now seriously under the microscope as far as deliverables are concerned.

The very good news is that the client and CEC are now taking very positive steps to remove any blocks to the design due to a lack of ant third party decisions. We have, therefore, received numerous instructions that effectively unlock the design, which you should have had passed on by the Edinburgh Tram.

In light of the recent events it is crucial that we meet our programme promise dates going forward. In order to focus the mind I have attached a schedule of the deliverables. This is a direct extract from the plan and for most of you should recognise the dates as being from the last update of you TCR (the exceptions being Power supplies, OLE and SC and C for budgetary reasons). I would ask you all as a matter of extreme urgency to review the deliverables. We need to know of any reasons why the deliverables dates cannot be met. If these are client driven reasons these must be flagged so that they can be passed on to the client and instructions sought to unblock these issues. If they are internal SDS issues such as resources or other project commitments we need to know these aswell so that these issues can be resolved.

You will note that the only dates that have been included on the list are the issue to tie dates. This is not to say that the subsequent issue for prior approvals a and the issue for construction are not just as important, but if we get the product for the issue to tie on time and of the required quality the rest should follow given the right attention.

Could you please review the list and advise of any reason why the deliverable cannot be made.

We are going to use the opportunity of the DTL meeting next Wednesday to review all of these issues and we will be expecting 'buy in' to the programme. To be clear the client are undertaking to remove all reasons for SDS failure to deliver by making very proactive decisions. They will be expecting results. Steve Reynolds and I have been told in no uncertain terms at meetings this week that CEC and tie will be monitoring SDS performance to programme very carefully in future. This should be seen as very good news for SDS and not bad. For a long time our progress has been severely hindered by a lack of positive direction. This should mark the end of this which is extremely positive.

Could I ask you all to look at the schedule and return it to me with either confirmation of acceptability of the delivery date, or the reasons why this cannot be achieved. I will need this please by Tuesday lunch time so that they can be reviewed in advance of Wed.

Best Regards,

Regards

Jason

SDS Project Manager Edinburgh Tram

PB

Citypoint

1st Floor

65 Haymarket Terrace

Edinburgh

Midlothian

EH12 5HD

✉ email: chandlerj@pbworld.com

☎ tel:

☎ tel:

☎ fax:

