
From: Bakir, Firas
Sent: 09 May 2008 11:11
To: Chandler, Jason
Cc: 'Warren Murphy'; Lawton, Chris; Dolan, Alan; Ney, Scott
Subject: RE: Edinburgh Tram - Updates to Road and Traffic Signal Layouts

Jason,

Thanks for the 'prompt' reply to my rather urgent email of 23rd April.

Before you try to turn the table round, you are the one who seem to be either unaware of the lack of coordination around you or you simply ignoring it.

In this instance in particular you are missing the point completely. To put it to you in a very simple terms and without going into details, we have completed some of the tasks based on what we have led to believe is the final design. Some elements of the design have been changed since then. If we have to repeat the work to reflect these changes then what we have done before is considered as abortive work, simple!

I have on numerous occasions advised you and others that certain instructions to do the work in order to meet the programme will end up in abortive work as the work is not finalised. Consequently we have been told to 'get on with it', exactly as you are doing now!

Agreed, phone calls are much easier and more direct and instantaneous. However, as far as getting to speak to you over the phone or waiting for you to return my calls then I might as well wait for a midnight sunshine. If you are a big fan of phone calls then why didn't you pick the phone over the last two weeks to address my three queries, which you still did not do in this email.

I hope that you, or someone else, can now address the three queries that I have raised in my email:

- Who is going to provide us with the new updated layouts or at least inform us of them so we can get them of Hummingbird. You certainly do not expect us to go through the whole of the X-Refs to compare what has been changed. Surely it is more cost effective if the person modifying the design to inform us of what the changes are.
- What do you want us to do with the new layouts, do we incorporate them by producing a revised Pass-1 analyses and send them to JRC, or simply ignore them. Please be advised again that I have not allowed for this in my latest estimate so it will have be extra.
- Andrew Kelland's journey time simulation is based on design freeze 8th February 2008. Which version of the simulation are we suppose to use for our Tram Detection and Strategic TRANSYT tasks?

Once I get a firm and committed answers to the above, I will be in a position to advise you of what work has now deemed aborted.

Following our meeting in Edinburgh on 1st April I am very careful in what task to proceed with and what agreement we have in place regarding a particular task.

I hope that you find the above useful and I look forward to your reply, or perhaps a phone call (although I would like the answers to the above three points in writing).

Regards,

Firas Bakir MSc MICE IEng

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From: Chandler, Jason
Sent: 08 May 2008 08:56
To: Bakir, Firas; Dolan, Alan; Ney, Scott
Cc: 'Warren Murphy'; Lawton, Chris
Subject: RE: Edinburgh Tram - Updates to Road and Traffic Signal Layouts

Firas,

You appear to be way off the pace (perhaps too many holidays!!!!)

It is a bit disappointing that after two years on this job you are not chasing this information yourself without just ploughing into the work.

You need to always ensure that you check the status of the design with the SDMs. Pauline holds all of the design issued drawings in Hummingbird and Ross will but you in touch with whatever CAD updates you need.

Please let me know what abortive work has been done and I will reverse out the costs from the project.

I have asked you before not to send e mails chasing vital information, it is a waste of time and money get on the phone and be more proactive, particularly after the discussion we had most recently about the financial state of the project..

If you want to discuss this or are not happy with what I have said then give me a call.





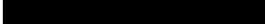

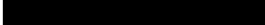
Regards

Jason

SDS Project Manager Edinburgh Tram

PB

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From: Bakir, Firas
Sent: 23 April 2008 12:52
To: Chandler, Jason; Dolan, Alan; Ney, Scott
Cc: 'Warren Murphy'; Lawton, Chris
Subject: Edinburgh Tram - Updates to Road and Traffic Signal Layouts

Dear All,

As you are all aware by now we (traffic team in Manchester) have completed Pass-1 of junction analyses based on Rev-1 of the traffic signal layouts. These have been passed to JRC and we are expecting the VISSIM results from JRC any time now in order to carry the final Pass-2 of the analyses. I have been assured by various sources from SDS that these layouts are now final and we should carry out the design based on them. I did warn at that time that if this is not the case then it will result in substantial abortive work to a number of tasks.

It has recently been brought to my attention, unfortunately through the 'grape vine' and not through the official channels that most of the junctions had not one, but even two updates since (Rev-2 & Rev-3). It is embarrassing when we get informed by CEC that the drawings which they have are two versions newer than the ones in our

possession! The above obviously came as news to me as no one took the bother to let myself or any member of my team know of these updates. I am not even sure if there is any mechanism in place to let us know apart from the weekly updates to CAD, which is of a very little use to us as it does not pin point what has been changed and to what junction.

This is not the first time I have raised this issue which has a costly impact on the project, something that we all have responsibility to mitigate and we are constantly reminded to do so.

Taking into consideration that my latest 'Hours to Complete' estimate does not include any work associated with updating the design, my questions are:

- Who is going to provide us with the new updated layouts or at least inform us of them so we can get them of Hummingbird
- What do you want us to do with the new layouts, do we incorporate them by producing a revised Pass-1 analyses and send them to JRC, or simply ignore them. Please be advised again that I have not allowed for this in my latest estimate so it will have be extra.
- Andrew Kelland's journey time simulation is based on design freeze 8th February 2008. Which version of the simulation are we suppose to use for our Tram Detection and Strategic TRANSYT tasks?


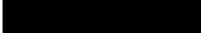
Please note that unless I get your decisions on the above the team I will assume that you do not require that new changes to be incorporated and we have no option but to continue with the work that we have quoted for.

I look forward to hearing from you, hopefully very soon.

Regards,

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