

From: Tom Hickman
Sent: 16 November 2008 15:14
To: Susan Clark
Subject: TS Programme Update for Period 08

Susan,

The live programme and the version we send to Transport Scotland periodically are so far apart now that I am experiencing great difficulty in preparing a version for Transport Scotland. Having spent all day Thursday, all day Friday and half of Saturday re-sequencing mainly track and overhead line activities I now have a version for TS that indicated OFRS on 7-Dec-11. Unfortunately as shown in the table below some of the milestone dates we reported in the report that was sent on Friday 14th November have now changed as will have some of the dates shown in the critical path and next period critical tables. I spoke with Lorna Davis at TS on Friday as John Ramsay was unavailable to advise that the programme update was running behind the main report, so I guess we could blame the changes on late progress information if required.

Whilst understanding why we are reporting a 2011 OFRS date to TS I am very uncomfortable that **I am** to all intents and purposes fabricating a programme to appease TS that may not stand-up to close scrutiny by auditors. We have to get BSC to provide us with a programme to completion before the end of period 09 or generate one ourselves but either way we cannot continue to run two programmes that are so different.

Maybe we can get some time Monday morning to discuss before the programme is sent to TS?

Milestones	Baseline programme date	Actual / current forecast date	
Approval of DFBC by CEC	21-Dec-06A	21-Dec-06A	
TRO process commences	14-Dec-07A	23-Sept-08	
MUDFA – commencement of utility diversions	02-Apr-07A	02-Apr-07A	
Approval of FBC by TS – approval and funding for Infraco / Tramco	09-Jan-08	Dec-07A	
Tramco / Infraco – award following CEC / TS approval and cooling off period and SDS novation.	28-Jan-08	14-May-08A	
Construction commences	14-Apr-08	14-May-08A	
Haymarket viaduct commences	08-May-08	01-Sept-08A	
Edinburgh Park viaduct commences	06-Aug-08	01-Sept-08A	
A8 underpass commences	08-Aug-08	28-Aug-08A	
Carricknowe Bridge commences	21-Aug-08	19-Aug-08A	
All demolition work complete	22-Aug-08	25-Nov-08	02-Feb-09
Tram mock-up delivered	Oct 2008	Nov 2008	
First track installation commences – on street	03-Nov-08	03-Feb-09	16-Feb-09
MUDFA works complete	Nov 2008	Mar 2009	
Haymarket viaduct complete	08-Dec-08	28-Apr-09	
Roseburn viaduct commences	20-Jan-09	14-Jan-09	12-Jun-09
Design assurance complete	20-Jan-09	15-May-09	
All Issue for Construction (IFC) drawings delivered	21-Jan-09		
Princes Street closed	03-Feb-09	03-Feb-09	
Roseburn viaduct complete	20-Apr-10		16-Jul-10
Carricknowe bridge complete	11-May-09	03-Sept-09	18-Jun-09
All consents and approvals granted	18-May-09	18-May-09	
Edinburgh Park viaduct complete	24-May-09	17-Jul-09	14-Jul-09
A8 underpass complete	14-Jul-09	15-Sept-09	15-Oct-09
Princes Street re-opened	01-Aug-09	01-Aug-09	
NR immunisation complete	Nov 2009	Nov 2009	
TRO process complete	01-Dec-09	01-Dec-09	
1 st OHL installed (Section 2)	11-Dec-09	22-Jan-10	05-Jan-10
Commission Section 2 (Haymarket to Roseburn junction)	11-Jan-10	11-Mar-10	22-Feb-10

Commission Section 6 (depot)	25-Mar-10	21-Jul-10	21-Apr-10
1 st Tram delivered	09-Apr-10	09-Apr-10	
Test track complete	23-Apr-10		08-Oct-10
1 st section (other than depot) complete ready for energisation	25-June-10	22-Jan-10	05-Jan-10
Commission Section 7 (Gogar to Edinburgh Airport)	25-June-10	20-Dec-10	26-Oct-10
Driver recruitment commences	July 2010	Feb 2011	
Commission Section 5 (Roseburn junction to Gogar)	09-Nov-10	22-Jun-11	02-Jun-11
Driver training commences	Nov 2010	Sep 2011	Jun 2011
System testing complete off street	09-Dec-10	22-Jul-11	02-Jul-11
Final tram delivered	17-Jan-11	17-Jan-11	
Construction Line 1a complete	17-Jan-11	25-Aug-11	23-Jun-11
System testing complete on street	16-Feb-11	24-Sep-11	09-Aug-11
Commission Section 1 (Newhaven to Haymarket)	11-Mar-11	23-Aug-11	23-Jun-11
Letter of "no objection" from Independent Competent Person to commence tram running	17-Apr-11	25-Sep-11	
Shadow running starts	18-Apr-11	26-Sep-11	08-Sep-11
Shadow running complete	July 2011	Dec 2011	Dec-2011
Letter of "no objection" from Independent Competent Person to commence revenue service	July 2011	Dec 2011	Dec-2011
Open for revenue service	July 2011	Dec 2011	Dec-2011

Regards,

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