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**From:** Tom Hickman  
**Sent:** 18 March 2010 08:32  
**To:** Allan McPherson  
**Cc:** rush\_aj@cqm.co.uk; 'Jim Molyneux'  
**Subject:** RE: TIE

Allan,

This is fine with me. I will arrange a meeting room and look forward to meeting Jim tomorrow.

An estimate would be that I can provide background on the programme which will take 1 – 1.5hrs then Jim can review and I will be available to answer further queries during the day.

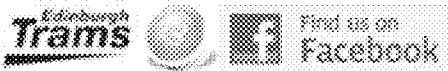
Regards,

**Tom Hickman**  
*Programme Manager*

**Edinburgh Trams**  
*Citypoint*  
*65 Haymarket Terrace*  
*Edinburgh*  
*EH12 5HD*

**Tel:** (+44) (0)131 [REDACTED]  
**Mobile:** (+44) (0) [REDACTED]  
**Email:** tom.hickman@tie.ltd.uk

**Find us online (click below):**



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**From:** Allan McPherson [mailto:allan.mcpherson@gordonharris.co.uk]  
**Sent:** 18 March 2010 08:22  
**To:** Tom Hickman  
**Cc:** rush\_aj@cqm.co.uk; 'Jim Molyneux'  
**Subject:** TIE

Tom,

Can we say 10am tomorrow for the initial Programme briefing meeting?

Jim Molyneux will attend on behalf of GHP, possibly along with another member of GHP staff, John Cairns.

You will probably have a better idea than myself in terms of how long this initial meeting will require to last so I shall leave this to your discretion.

As I see it the items to be briefed are generally as follows:-

- The Contract Programme
- EOT1

- Current status of the programme, i.e., progress, delays, etc., to date

I envisage that following this initial briefing meeting further programming meetings will be necessary, most probably on a weekly basis initially, to develop a more detailed understanding of the programming issues. Jim will make arrangements with you in this connection when you meet tomorrow.

Regards,

Allan J. McPherson

Partner

Gordon Harris Partnership  
Chartered Surveyors and Cost Consultants

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**From:** Tom Hickman [<mailto:Tom.Hickman@tie.ltd.uk>]  
**Sent:** 18 March 2010 07:10  
**To:** Steven Bell; Allan McPherson  
**Cc:** [rush\\_aj@cqm.co.uk](mailto:rush_aj@cqm.co.uk); 'Jim Molyneux'; Susan Clark; Julie Thompson  
**Subject:** RE: TIE

Allan,

I am available to meet with you on Friday 19<sup>th</sup> March but unfortunately I am on holiday Monday 22<sup>nd</sup> March and therefore not in the office.

Please advise if Friday is suitable for yourself and I will organise a meeting room

Regards,

**Tom Hickman**  
*Programme Manager*

**Edinburgh Trams**  
*Citypoint*  
*65 Haymarket Terrace*  
*Edinburgh*  
*EH12 5HD*

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**From:** Steven Bell  
**Sent:** 18 March 2010 06:08  
**To:** Allan McPherson  
**Cc:** rush\_aj@cqm.co.uk; 'Jim Molyneux'; Tom Hickman; Susan Clark; Julie Thompson  
**Subject:** RE: TIE

Allan

Tom Hickman is our Programme Manager and he has been supported in the analysis by Iain McAlister of Acutus. Please contact Tom via my office or on his email address above.

I am happy to receive information by email and do not consider it a breach of the confidentiality agreement. Please mark it Commercially confidential and FOI(S)A Exempt.

Regards

Steven Bell  
Edinburgh Tram Project Director

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For more information on the Edinburgh Tram Project, visit [www.edinburghtrams.com](http://www.edinburghtrams.com)

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**From:** Allan McPherson [mailto:[allan.mcperson@gordonharris.co.uk](mailto:allan.mcperson@gordonharris.co.uk)]  
**Sent:** 17 March 2010 09:14  
**To:** Steven Bell  
**Cc:** rush\_aj@cqm.co.uk; 'Jim Molyneux'  
**Subject:** TIE

Steven,

Is it possible for GHP to meet with your programme manager on either Friday of this week or Monday of next week? Dennis was going to provide me with a list of TIE contacts before he went off on holiday but for whatever reason I have not received this.

The purpose of the proposed meeting would be for GHP to be briefed on, and thereby develop an understanding of, the original Contract Programme, the amendments thereto agreed in EOT 1 and the subsequent delays (which are currently in dispute between the Infracore and yourselves)?

I have also been seeking clarification to ensure that sending documentation and the like by email will not be considered as a breach of the confidentiality agreement. If you are able to confirm this today I will email the draft discussion document that Jim discussed with Tony at the start of this week. If however email is not considered a

suitable means of communication for this purpose just let me know and I will make arrangements to have the draft document posted to you.

Regards,

Allan J. McPherson

Partner

Gordon Harris Partnership  
Chartered Surveyors and Cost Consultants

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Mobile: [REDACTED]

Email: allan.mcpherson@gordonharris.co.uk

Information from ESET NOD32 Antivirus, version of virus signature database 4950  
(20100316)

The message was checked by ESET NOD32 Antivirus.

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(20100317)

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