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**To:** Hazel Kennedy  
**Subject:** Infraco Risk Section

Infraco Risk Update

Risk reviews were carried out in the period with the PMs for Signalling, Communication and Control, Princes Street, Roads and Drainage, Structures, Network Rail, the Depot and Section 1A. All treatment plans were reviewed and updated. The risks below are those high-level risks identified by the Infraco Director as currently facing the Infraco team. The risk relating to a commercial dispute has now occurred and is being controlled by tie management with a number of issues currently going through the Dispute Resolution Process (DRP) and several others being prepared to enter the DRP process. A review of the Infraco risk allocation (QRA) is underway and has progressed in Period 8 with the Commercial Manager, Risk Manager and Deputy Finance Director. A meeting with the appropriate directors to review the latest cost forecast plus risk allowance is arranged for early period 9.

Discipline	Risk Number	Issue	Risk Description
General	80	Lack of agreement over design changes between Nov 07 and May 08	Commercial dispute prevents progress
General	79		Failure of SDS/CUS to supply
General	101	Contractor is building 'at risk' with agreed control measures	Agreed control measures are not working with regard to checks being made
General	102		Behaviour of BSC commercial team and unreasonable estimates being submitted
General	106	BSC's alleged lack of assumptions within contract price	Due to lack to detail at tender stage contractors have omitted to price for various items e.g. Drainage

There were seven risk and contingency draw downs in the period. These were for Edinburgh Park Bridge Soft Ground, Additional design / construction support, Edinburgh Park Office accommodation, Haymarket BDDI – IFC change, A8 Underpass BT Supervision, production of as-built drawings and Haymarket retaining wall change.

Opportunities

Opportunity treatment plans were reviewed with the Project Managers. These plans will be reviewed with the Infraco management team during period 9.

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