From: Sent: To: Cc: Subject: Dave Anderson 04 May 2010 18:53 Nick Smith; Donald McGougan Alan Coyle; Marshall Poulton RE: tie bonuses

Thanks Nick That's a very valid point. We'll need to seek clarity to avoid that happening. Dave

From: Nick Smith Sent: 04 May 2010 14:34 To: Dave Anderson; Donald McGougan Cc: Alan Coyle; Marshall Poulton Subject: RE: tie bonuses

Thanks Dave

On a linked issue you may recall that we talked some time ago about tie rolling up their bonuses until project completion too. Alan and I still have a concern that (depending upon what happens with tie), this could count as part of "final salary" for pension purposes if for example people were made redundant as a result of tie wind-up post-completion. This could be a very large pension strain given some of the bonuses are 40%. Tom may also have a view on this.

Kind regards

Nick

Nick Smith Principal Solicitor Legal Services Division City of Edinburgh Council Level 3, Waverley Court East Market Street Edinburgh EH8 8BG

(t)

Please note that I am not in the office on a Monday

From: Dave Anderson Sent: 04 May 2010 14:31 To: Nick Smith; Donald McGougan Cc: Alan Coyle; Marshall Poulton Subject: RE: tie bonuses

Nick Donald and myself are due to see Tom this afternoon. I'll raise it with him then. Regards Dave

From: Nick Smith Sent: 30 April 2010 17:50 To: Dave Anderson; Donald McGougan Cc: Alan Coyle; Marshall Poulton Subject: tie bonuses

Donald/Dave

At tie's away day yesterday the issue of this year's bonuses came up. Richard gave some information re the general financial position and its impact but confirmed to staff that the TEL remuneration committee would make a decision on bonuses in early June.

Having revisited the TEL Operating Agreement terms:

All relevant tie remuneration matters will be monitored and controlled by the Remuneration Committee of the TEL Board. *TEL shall procure that TEL and tie shall develop and have approved by the TEL board a remuneration policy setting out inter alia the benchmarks and procedures for proposed bonus achievement and the project milestone outcomes to which any such bonuses are linked.* Such policy for both TEL and tie shall require to be approved by the TEL board, through its Remuneration Committee, in advance of each annual reporting period as it will apply in the succeeding annual reporting period. Notwithstanding that it has already commenced, *the first such period will be Financial Year 09/10*. TEL shall ensure that both TEL and tie's performance bonus incentive arrangements are aligned to appropriate Project milestones and reflect performance achievements beyond the level that might reasonably be expected of individual staff in fulfilling their assigned job roles. *The remuneration policy principles to be approved by the Council's Chief Executive in advance of each annual reporting period*. In addition to annual approval by the Council Chief Executive, a full review of TEL and tie's remuneration strategy by the Council Chief Executive will take place every three years to ensure that such strategy remains appropriate in the market from time to time.

You will note that before any bonus can be approved, the relevant requirements above need to be signed off by CEC. On the assumption that we have not approved these to date (and I am not aware that we have), how do you wish to take this forward?

Should I write to Richard asking him for details for Tom to consider and approve?

Kind regards

Nick

Nick Smith Principal Solicitor Legal Services Division City of Edinburgh Council Level 3, Waverley Court East Market Street Edinburgh EH8 8BG

(t)

Please note that I am not in the office on a Monday