

---

**From:** Dave Anderson  
**Sent:** 12 May 2010 14:03  
**To:** Richard Jeffrey; Marshall Poulton  
**Cc:** Nick Smith; Sheena Raeburn  
**Subject:** RE: On-Street track design

Richard Thanks I accept our focus needs to be on finding a way forward. As a history graduate I also want to ensure that if there are lessons to be learned from the past we don't miss these but do please keep your focus on forging a way out of the hole rather than reviewing how we got into it. Best regards. Dave

---

**From:** Richard Jeffrey [<mailto:Richard.Jeffrey@tie.ltd.uk>]  
**Sent:** 12 May 2010 09:23  
**To:** Dave Anderson; Marshall Poulton  
**Cc:** Nick Smith  
**Subject:** On-Street track design

Dave, as discussed at the meeting yesterday, the design of the on-street works has emerged as a major issue, driving a lot of potential cost, delay and disruption. At the moment the team are focussed on trying to resolve this issue going forward in the most cost effective way.

At some point we will need to understand how this became an issue, and it is undoubtedly a complex picture involving the different members of the consortium, SDS, CEC and tie, the management of the process by all concerned and the contract. As you know, the design is at the heart of a lot of the issues on this project, and, no matter how much we think it should be simple, given the way the whole project is set up it is not a simple situation to understand.

In parallel with trying to find a sensible way forward, we are also currently conducting an exercise to find out how we got here (as we did with the work around pricing assumption 1 and the Weisbaden agreement). Once this is complete (and I have to say that finding a way forward is higher priority than finding out how we got here) I will produce a full report.

Hope this is OK.

Richard

**Richard Jeffrey**  
*Chief Executive*

**Edinburgh Trams**  
*Citypoint*  
*65 Haymarket Terrace*  
*Edinburgh*  
*EH12 5HD*

**Tel:** (+44) (0) [REDACTED]  
**Email:** [richard.jeffrey@tie.ltd.uk](mailto:richard.jeffrey@tie.ltd.uk)

**Find us online (click below):**



The information transmitted is intended only for the person to whom it is addressed and may contain confidential and/or privileged material. If you are not the intended recipient of this e-mail please notify the sender immediately at the email address above, and then delete it.

E-mails sent to and by our staff are monitored for operational and lawful business purposes including assessing compliance with our company rules and system performance. TIE reserves the right to monitor emails sent to or from addresses under its control.

No liability is accepted for any harm that may be caused to your systems or data by this e-mail. It is the recipient's responsibility to scan this e-mail and any attachments for computer viruses.

Senders and recipients of e-mail should be aware that under Scottish Freedom of Information legislation and the Data Protection legislation these contents may have to be disclosed to third parties in response to a request.

tie Limited registered in Scotland No. SC230949. Registered office - City Chambers, High Street, Edinburgh, EH1 1YT.

---