
From: Stewart McGarrity [Stewart.McGarrity@tie.ltd.uk]
Sent: 03 February 2010 16:07
To: Alan Coyle
Cc: Gregor Roberts
Subject: RE: Pitchfork (Private & Confidential) - WS7 Financial Analysis - 2009 Work
Attachments: 23004433_1_UKMATTERS(BSC Issues 12 02 09) - DLA Evaluation matrix Options A-F.doc; InfracoOptionsAnalysis040309 - Programme and Outturn Costs.doc; InfracoOptionsAnalysis080309 - Commercial.doc; InfracoOptionsAnalysis080309 - Scope.doc; InfracoOptionsAnalysis 070909 - A future without BB.doc; tieOptionsAnalysis_11_March_2009 Board Paper.doc; Tram Truncation (CEC Internal Paper).doc

Alan,

I've been getting a row for not using the extranet to provide documents to people but its disnae work if they don't have access. You have all the docs already but they are all attached to this email in any case. I've also asked out ICT team to give you access to the Pitchfork folders.

Stewart

Stewart McGarrity
Finance Director
tie Limited
Mobile: 0[REDACTED]

From: Alan Coyle [mailto:Alan.Coyle@edinburgh.gov.uk]
Sent: 03 February 2010 15:08
To: Stewart McGarrity
Subject: RE: Pitchfork (Private & Confidential) - WS7 Financial Analysis - 2009 Work

I'm having problems getting this link to work.

Regards

Alan Coyle | Financial Services | Corporate Finance Team (Edinburgh Trams) | Level 2/6 Waverley Court | 4 East Market St EH8 8BG | alan.coyle@edinburgh.gov.uk |
Phone 01[REDACTED] Mobile 0[REDACTED]

From: Stewart McGarrity [mailto:Stewart.McGarrity@tie.ltd.uk]
Sent: 02 February 2010 18:32
To: Richard Jeffrey; Steven Bell; Alastair Richards; Dennis Murray; Tony Rush (rush_aj@[REDACTED]); Susan Clark; Frank McFadden
Cc: Gregor Roberts; Alan Coyle
Subject: Pitchfork (Private & Confidential) - WS7 Financial Analysis - 2009 Work

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Pitchfork (Private & Confidential) – WS7 Financial Analysis - Previous Work

All,

As a reference point to the Financial Analysis which supports in the main WS5, I thought it would be worthwhile brushing off all the analysis and conclusions we came to in 2009. The link below is to the suite of documents which I've put on the extranet...

Workstream7 - Financial Analysis - Commercial and Scope Options 2009

The quick guide to what they are:

- 11 March 09 Board Paper**
- 080309 - Commercial**
- 080309 – Scope**
- DLA Evaluation Matrix**

The Board paper and its two appendices from March 2009 – which looked at the Commercial Options A-F (including replacing BB or tie stepping into their shoes). At that time there was no consideration of dividing the project up such that BB carried on with some of it and we found another way to deliver civils on the on-street section. The scope piece examines the operational feasibility and possible cost reductions due to truncation at various points. We would now consider “truncation” to mean “phased construction optioneering”. We did not look at the operational implications of stopping at Haymarket including revenues, costs and bus integration – even if this was only a temporary operation for say a year. DLAs comparative legal analysis of each of each option

040309 – Programme & Outturn Costs

This paper was not in the event included in the Board paper in March 09 but sought to compare outturn costs and timescales of each of the commercial options – informed by some sterling work by Dennis and Gregor on the cost implications of each. What I will do is try to repeat this in an appropriate – probably more granular way for the options we are considering now.

070909 – A future without BB

Paper prepared for David Mackay to brief Ministers on the implications of going forward without BB in the consortium.

Savings from Truncation - Sep09

A more detailed paper from Steven and Dennis on the estimated cost savings from truncation – in this case conceived as complete removal of sections of Phase 1a from the BSC contract.

Regards,

Stewart

Stewart McGarrity
Finance Director
tie Limited
Mobile:07 [REDACTED]

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