

# Transport Edinburgh Trams for Edinburgh Lothian Buses

# MUDFA Sub Committee Report Papers For Meeting 21 November 2007

### Distribution

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Stewart McGarrity
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Bill Campbell
Bill Nicholls

Jason Chandler Alan Dolan Andy Malkin



### Agenda

### **Sub-Committee Meeting**

### to be held at Isambard Room, Citypoint II

### on Wednesday 21 November 2007 at 2pm

- 1. Actions from previous minutes.
- 2. Construction Director's Report
  - Executive Summary
  - Progress (period)
  - Operations (next period)
  - Initiatives
  - Key Issues/Blockers
  - Recommendations

### 3. Appendices

Appendix 1: Trend Analysis

Appendix 2: Programme; Key Performance Indicators

Appendix 3: Design Tracker

Appendix 4: Traffic Management Proposals

Appendix 5: Communications - Enquiries by Contact/

Stakeholder Engagement Analysis

Appendix 6: Risk Register

Appendix 7: Forecast Design Issue

**4.** AOB



# **AGENDA ITEM 1**

**Actions from Previous Minutes** 

### tie Limited

### **Minutes of Sub-Committee Board Meeting**

Date: 24 October 2007

Time: 14.00

Venue: Kingdom Brunel, CityPoint II

In Attendance	Willie Gallagher Steven Bell Graeme Barclay Steve Gorry Mike Connelly Stan Honeyman Tom Clark Duncan Fraser Bill Campbell Andy Malkin Alan Dolan Steve Reynolds	WG SB SG MC SH TCL DF AM AD SR
Apologies	Matthew Crosse Keith Rimmer Tom Condie Pat Diamond Bill Nicholls Jason Chandler	MC KR TC PD BN JC

Circulation As Above MUDFA Team

	ACTIONS	ACTION BY	DATE DUE
1.1	[1.2] Programme Revision 6 – Meeting to be arranged for walk through of Revision 6 Programme (week after next), all sections to be covered but with emphasis on road sections (junctions).	GB	Complete
	Meeting to be arranged with CEC and Lothian Buses for walk through of programme (next week).	GB	Ongoing
1.3	[1.6] Issue with Traffic Management on S1C (St Andrew's Square) – this action to be closed out – GB to meet with TC/KR to confirm TRO implications or not.	GB/TC/KR	Ongoing

1.4	[1.8] Trench Reinstatement – potential to use foam concrete as backfill. Plan of action to be agreed. A report is required outlining benefits of foam concrete together with comprehensive list of alternative options. GB to speak to GS re report. Meeting to be arranged with GB, DF and AM.	GB GB/DF/AM	Ongoing  Complete
1.5	BT Chamber – Paper to be submitted to the Tram Project Board for resolutions of Picardy Place design. Required next Wednesday.	DF	05.11.07
1.7	Section 6 - Gogar Depot – Issue with diversion BAA/CEC. Proposal to SDS is to go ahead on the basis of what is required for tram. SB to check legal requirements. If there are no legal issues then go ahead. If there are legal issues then SB/GB to speak to Barry Cross.	SB SB/GB	Complete
1.8	S5A – remaining works to be done are SGN/SW and these will move across to Infraco. Area completion certificate to be put together to show what remains to be done. We should have confirmation at the next meeting that the process has been implemented and confirmed by tie, SDS and AMIS. All relevant information from contractors should then be put together ready to go to Infraco.	GB	Ongoing
1.9	Gogar Depot – Potential Heavy Rail Issues. WG confirmed that the scope of work is exactly what is related to tram and does not include any anticipation of additional works that should occur because of the proposed utility works. This is also to be minuted at the Tram Project Board. SB to add to TPB agenda.	SB	31.10.07
1.10	Data collection from tram helpers and stakeholder team is required in order for tie to give a more balanced argument to the press. Subjective view required of footfall on businesses. All data to be included in the monthly sub-committee report.	MC/SG	21.11.07
1.11	DKE – element to be addressed as to how utilities gain emergency access to services. TCL has been trying to get in touch with Steven Williamson (SW) regarding legislation currently in place. TCL to arrange meeting with GB and SW.	TCL	09.11.07
1.12	TQ Process – SDS confirm agreement of process. However Brian Mcrear (BM) not of that understanding. AD/SR to discuss with BM.	AD/SR	09.11.07
	Once Revision 6 is complete a TQ review to be held between tie, SDS and AMIS.	AM/AD	16.11.07

1.13	Work Section Approval Process Review – the way forward require a minor amalgamation of the SDS process. Allan Hill (AH) and Jim Johnston (JJ) to meet with AD and agree process.	AH/JJ/AD	02.11.07
1.14	Retrospective Review – This is part of a managed process but does depend on experience of site staff. Also more time is required. SB/GB to look at this. Need to concentrate on issue of how we get maximum value by working smarter and how to demonstrate that this has been done.	SB/GB/AM	Ongoing
	Project Managers (Ian Clark & Michael Blake) to attend the next sub-committee to give presentation. GB to arrange.	GB	21.11.07
	Next Meeting: 21 November 2007 at 2pm		



# **AGENDA ITEM 2**

Construction Director's Report

### **Edinburgh TRAM Project**

Paper to : Utility Sub-Committee

Subject : Construction Director's Report

Date : 21 November 2007

### **Executive Summary**

### **High Level View**

Progress

	- 13/10/20 /11/2007	007 to	Overall P	erformance	to Date
PLANNED A	ACTUAL	Variance	PLANNED	ACTUAL	Variance

TOTAL -	Metres	1009	831	-178	3722	3915	193	
IOIAL	Chambers	8 14		6	18	28	10	
BT/Comm	Metres				1904	2165	+261	
SGN	Metres				86	86	0	
Scot W	Metres				1441	1371	-70	
Scot P	Metres				291	293	2	

BT chamber at Jane street services – delay in SP outage delayed BT works at early stage of period.

- Costs Overall MUDFA Utility costs for the TRAM Project are currently on target and in line with current final account expectations. Cash flow forecast however has been re-profiled to align with the Rev 06 Programme spend.
- H&S There were two accidents reported in this period:
  - 16/10/07 (AIIR 00025) Operative sustained cut finger resulting in 6 x stitches. No time lost. Result of material falling into excavation.
  - 31/10/07 (AIIR 00028) Elderly lady pulled over by her dog when plastic barrier fell over. No injury detailed in report.

Two incident reports carried out this period:

- 19/10/07 (A11R 00026) LV cable within a clay-tile trough was damaged. Summary report submitted to tie Limited.
- 30/10/07 (AIIR 00027) Damage to SL Cable at Depot Incident Investigation Review, ongoing

See Appendix 1 - Trend Analysis

 Programme - Revision 06 of the MUDFA Programme is currently being finalised by tie/AMIS

There are a number of key issues under review which affect the overall philosophy and logic behind the Rev 06 Programme particularly around the central part of the city diversionary works:

- BT design and cabling programme working with BT to explore ways of reducing the impact including BT working 24/7.
- TM interface between works in St Andrews sq, the Mound and Lothian road junction.
- Key Stakeholder Issues related to St. Andrews Sq streetscape works and Picardy Place final alignment

See Appendix 2 - Key Performance Indicators

### Key Stakeholder Issues:

- Revision 06 of the MUDFA Programme is currently being finalised BT design, St. Andrews Sq streetscape works and Piccardy Place final alignment are major issues which may affect the delivery to the Rev 06 Programme
- Removal of central reserve along Leith Walk is ongoing
- Jane Street Road closure commenced 15/10/07 for 12 weeks
- Princes St utility crossings at Fredrick & Castle St will be carried out between 12/11/07 and 30/11/07
- Trial holes are approved by the Traffic Management Panel for the East bound carriageway on Shandwick Place
- Access agreements for SUC's apparatus which remains within the DKE to be agreed between SUC and with both TEL and CEC for Constitution St, Shandwick Place and Haymarket.

### Section 1B

The centre reservation along Leith Walk is being removed and temporary road reinstatement installed to provide a greater working area for the utility diversions and greater flexibility with traffic management along Leith Walk to facilitate achieving the Rev 06 Programme. Removal of the centre reservation is required for INFRACO works. All the proposals have been discussed and agreed with the Traffic Management Panel prior to implementation with local business' and stakeholders informed.

Jane Street road closure commenced on the 15<sup>th</sup> October 2007 for twelve weeks to accommodate major exchange BT chamber.

Actual Progress in this area is 16% against a planned 29% due to issues related to accommodating the utilities and the congestion of existing utilities. The resources in this area are being increased by 50% to recover the programme. No overall impact expected on final completion of the Leith Walk diversions.

### Section 1C

A series of 34 No trial hole investigations along Princes Street were undertaken in the period to inform construction and potentially reducing any delays to programme.

The utility road crossings (5 No) in Princes Street at the junctions of Fredrick Street and Castle Street will commence week beginning 12<sup>th</sup> November with completion prior to the embargo at start of December. Remaining 4 No to be carried out subsequent to Christmas embargo.

### Section 1D

A series of trial holes requested by EICC in Morrison Street will commence on the 19<sup>th</sup> November – these are non-MUDFA works which will not impact on the MUDFA programme.

45No trial holes to inform construction along Shandwick Place were undertaken in the period. The remaining 31No planned trial holes will be completed in the next period.

### Section 5A, 5B & 5C

The MUDFA works available within Section 5A were completed on the 5<sup>th</sup> October 2007 this amounted to 70% of the utility diversions required in this area. The remaining 30% of utility diversions are being transferred to the INFRACO Contractors scope.

Section 5B and 5C IFC utility drawings awaited for review by **tie** to confirm these works are to be novated into the INFRACO contract. (as suggested by SDS)

### Section 6 (Utilities)

Diversion of the 33kv SP cable completed and energised. 250mm watermain diversion 50% complete (RATs) (Risk And Trade off). 800mm watermain diversion final levels under design. Main will be within the anticipated profile of the adjacent road embankment.

These works will be carried out under a RATs proposal – early discussions underway with SW to this effect.

### Section 6 (Gogar)

Earthwork operations completed as far as practicably possible. Completion of both the SGN and SW diversions required to release area 'locked – in'. Both are anticipated for completion by end March latest. BAA fence requires realigned into BAA ground – this is due end November. Handover of 'Gogar depot' site will be concluded on satisfactory inspection of area by **tie** team.

### Section 7A & 7B

AMIS have submitted proposals for the utility diversions associated with the above two sections to be commenced as RATS. The submissions are currently under review and **tie** has arranged meetings with the affected SUC's and BAA to discuss and agree.

### 2.0 Progress Period (End of September)

### 2.1 Construction

- Works progressing on 6 no fronts Sections 1A (connections in verges), 1B, 1C, 1D, 6 (Depot) and 6 (Utilities).
- Trial Holes ongoing in Section 1B, 1C and 1D.

### 2.2 Design

See Appendix 3 – Design Tracker for current status of design development.

### 2.3 Traffic Management

- The MUDFA works are continuing on Lane 1 Northbound between McDonald Rd and Pilrig Street. A contra-flow on the southbound side of the carriageway was installed through this works section on Tuesday the 30<sup>th</sup> of October. These works are progressing towards Pilrig Street. AMIS propose to reinstate a length of the completed works this week.
- The majority of the Central Reserve has been removed between Balfour St and McDonald Rd. AMIS were unable to complete the removal of the CR prior to installation of the contra-flow. Contingency works have been undertake to gain the Stakeholder approval of the TM provision. Works are ongoing by AMIS to allow the removal of the remaining CR by the end of the week starting the 12<sup>th</sup> of November. AMIS propose to progress the removal of the CR towards the Picardy Place Roundabout prior to the Christmas embargo.
- Trial Holes on Shandwick Place, between South St, Charlotte Street and Atholl/Coates Crescents, are progressing and will continue until 30 November. The Christmas embargo is instigated from this date until 5 January. There has been a need to revise the programme following the need to increase the term of each Trial Hole to two dates on Health & Safety grounds.
- The cross carriageway ducting operations on Princes Street between Castle Street and The Mound will commence for a period of 3 weeks from the 12<sup>th</sup> of November. The works will be completed prior to the Christmas embargo.

See Appendix 4 - TM proposals for the next 4 week period

### 2.4 Communications & Stakeholder

### 2.4.1 Media

No adverse media to report in period.

### 2.4.2 Site works

- Communications and Stakeholder Management activity remains on going in support of both live and planned work.
- Enabling works (SW mains) and 33kv SP diversions carried out over weekend in Leith Walk – works were completed satisfactorily. Both operations required a shutdown of the relevant supply. This was briefed out by the Comms team to the affected residents/businesses, well in advance and continually updated prior to the works commencing.

### 2.4.3 Incident Response

 Communications and Stakeholder staff have been on call 24/7 since the start of the MUDFA works. Summary of issues to be provided from team.

See Appendix 5 – Enquiries by Contact/Stakeholder Engagement Analysis

### 2.5 Commercial

- All the potential issues related to the delayed commencement of the AMIS MUDFA utility diversion works have been discussed in detail with AMIS resulting in an agreed way forward and agreement in principle between the parties.
- The potential issue associated with the access to the SU apparatus which will remain within the DKE, specifically along Constitution Street and Shandwick Place is being progressed. tie met with TEL representative to define access parameters and these are being communicated to the affected SU for approval/comment prior to incorporation into formal legal agreements. Awaiting confirmation from CEC re working hours for planned maintenance
- Road reinstatement issue and potential revised specification based performance. AMIS/CEC/tie issue.
- The cash forecast for the MUDFA works has been amended to reflect the
  revised spend profile as indicated by AMIS for Rev 06 Programme. There is
  the potential to increase the spend in this financial year and the next by
  accelerating the BT related works to allow the cabling works to commence as
  soon as possible in all areas but particularly in St Andrews Square Picardy
  Place.

See Appendix 6 - Risk Register

### 3.0 Operations Next Period

### 3.1 Construction

- Continuation of works along Leith Walk North Macdonald road down to Balfour St.
- Trial holes on Network Rail bridge to be carried out (Leith Walk)
- Road crossings (5no) on Princes St. Completion prior to Xmas embargo.
- 37no trial holes to be carried out prior to Xmas embargo along Shandwick place.
- Completion of SW road crossings (3no) and connection of FPA water supply into new – programme of these works have been discussed and agreed in principle with FPA.
- Completion of 250mm WM at Gogar.
- Commencement of 800mm WM at Gogar pending release of pipeline design.

### 3.2 Design

See Appendix 7 – Forecast Design Issuance

### 3.3 Programme

- Revision 06 has been produced in draft and be reviewed jointly by tie/AMIS and key stakeholders and finalised 16/11/07.
- Continued development of Key Performance Indicators for individual sections.
- Complete production of detailed construction programmes sections 1B, 1C, 1D, 6, 7A, 7B and Morrison Street (EICC) trial holes.

### 4.0 Initiatives

- Review of service utility diversions requirements based on revised depth and protection. Area of review 400 – 1200 depth range below FRL. Review of current detail of INFRACO rail construction of 385mm total depth and implications on potential reduced diversions underway. Detail to be confirmed by INFRACO.
- Co-location of SDS designer at MUDFA offices to initiate prompt response to technical issues/queries – minimise time delay. In place 13 August 2007.
- Maximise recovery of costs associated with SUC C4 estimates via specialist
  consultant's advice/input. Awaiting Corduroys response to their initial formal
  proposal and in discussions with SUC's to have Berkeley's as their
  representative to reduce the number of interfaces. Also considering a BT
  specialist to join the MUDFA team for a short period of time to assist in the
  design and C4 implications related to betterment/deferment etc.
- Provision of an independent survey team to carryout dilapidation surveys along the tram route (SDS responsibility) – protect tie's position from potential 3<sup>rd</sup> Party claims post MUDFA & INFRACO – contracts to be let by 21/11/2007.
- RAT's proposal put forward for section 7
- Review of construction and related process' including site assurance issues, hand over, testing etc
- Work section approval process review.
- Retrospective review of work sections to be undertaken

### 5.0 Key Issues/Blockers

- SGN technical and commercial issues resolved with the exception of a 30" gas main at the Mound – options reviewed.
- Stake holder help/issues BAA fence etc
- BT issue re programme
- MUDFA/INFRACO programme interfaces

### 6.0 Recommendations

DPD is requested to:

- · Note the contents of this paper
- Note challenges and workload entailed in the delivery of the MUDFA Programme and associated works and actions/mitigation measures being implemented to minimise costs and delays

Proposed Graeme Barclay 21 November 2007

Construction Director

Recommended Matthew Crosse 21 November 2007

**Project Director** 



**AGENDA ITEM 3** 

**Appendices** 



**APPENDIX 1** 

**Trend Analysis** 

### **Utility Damage data**

The following Tables/Graphs provide details of the utility damage that has occurred since the commencement of MUDFA works.

Hours to date 104180, Metreage of all diversions Based on information received from AMIS 7592m as period 8 end.

This information allows tie to report on the utility damage against man hours and metreage.

This information should allow tie to forecast utility damage based on supplied figures

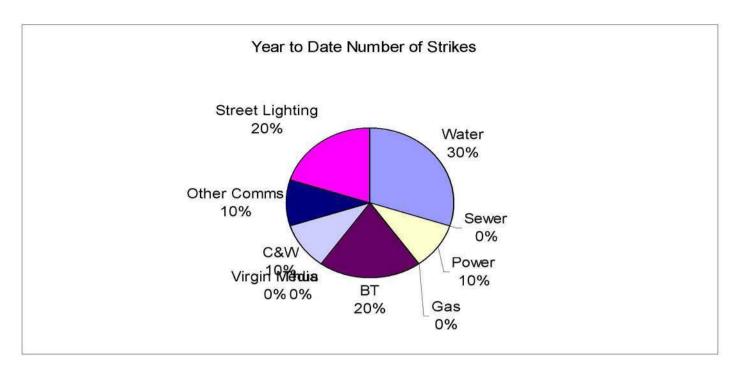
10 x Damages per 7592m = 1 per 759.2 m

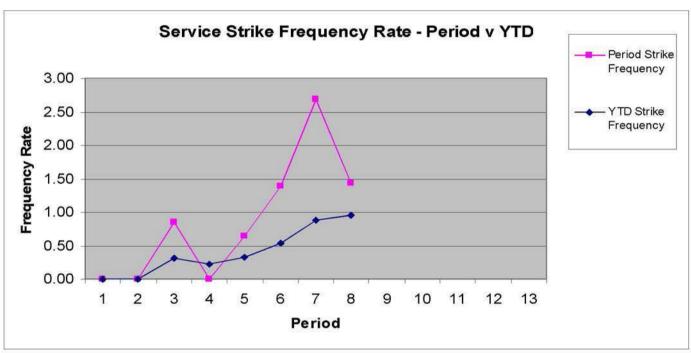
10 x Damages 104,180 hrs = 1 per 10,4180hrs

Utility	Rolling Number of Strikes
Water	3
Sewer	0
Power	1
Gas	0
ВТ	2
Virgin Media	0
Thus	0
C&W	1
Other Comms	10
Street Lighting	2

Period	Period Strike Frequency	YTD Strike Frequency
1	0.00	0.00
2	0.00	0.00
3	0.86	0.32
4	0.00	0.22
5	0.64	0.33
6	1.38	0.53
7	2.68	0.89
8	1.43	0.96
9		
10		
11		
12		
13		

<u>Information</u>		
Hours Expended in Period =	14000	
Hours Expended year to date =	104180	
Service strikes in period =	2	
Service Strikes Year to date =	10	
Period Service Strike		
Frequency Rate (per 10000hrs) =	<u>1.43</u>	
Voor to data Camina Strika		
<u>Year to date Service Strike</u> Frequency Rate (per 10000hrs) =	0.96	



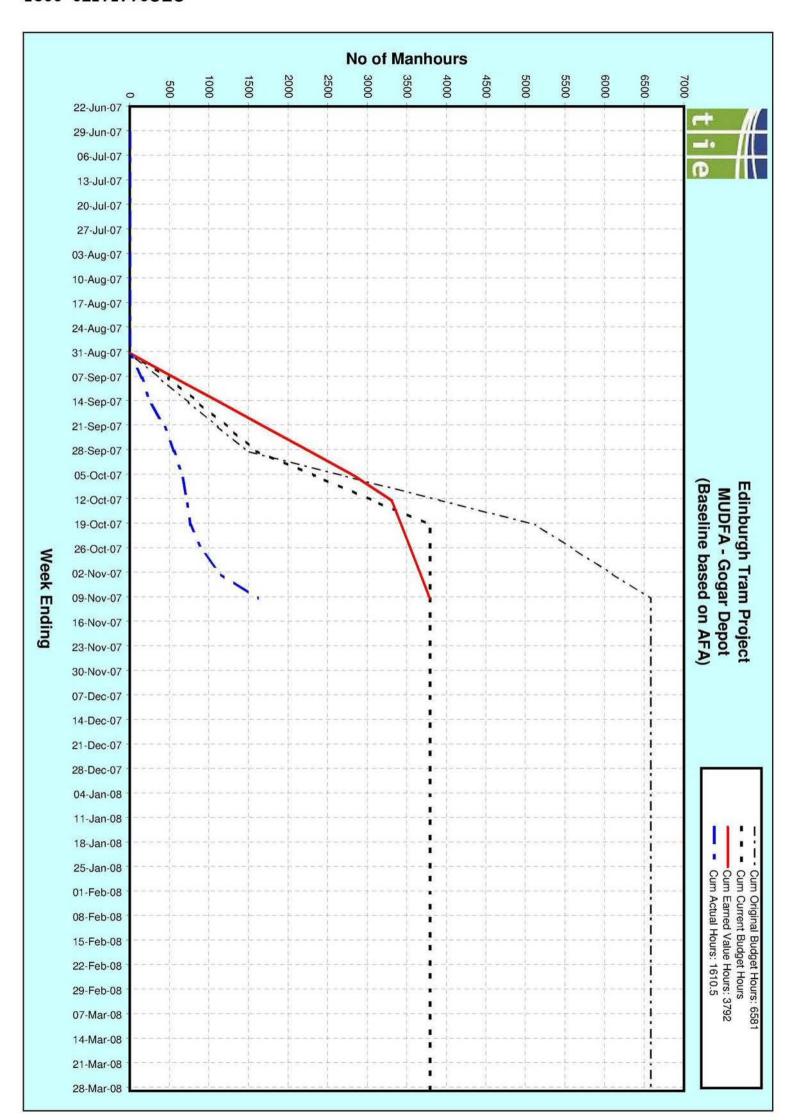




# **APPENDIX 2**

**Key Performance Indicators** 

CEC01451570\_0020





**APPENDIX 3** 

Design Tracker

### MUDFA Design Tracker SDS Design Status @ 12th November 2007

Section	Drawing Nos	Issue t	o SUC's for Ap	proval		SUC Approval	9	Issue A	pproved IFC P	ackage	IFC to Const'n Start	MUDFA Rev		Remarks
		PLANNED	SDS F'CAST	ACTUAL	PLANNED	F'CAST	ACTUAL	PLANNED	F'CAST	ACTUAL	DAYS	PLANNED	ACTUAL	
1A	plates 1-12	26-0 ct-07	11-Jan-08		09-Nov-07	25-Jan-08		23-Nov-07	22-Feb-08		н	04-Feb-08		Revised Road & track eignment issued. Requires formal agreement with Forth Ports & CEC before Road & Tram Alignment design (5 weeks) & Utility design (6 weeks) can commence. Requires re-programme of construction works. Potential for utility design to be commenced on plates 05-09 (tie to instruct SDS).
NA.	protes 18-35	04/889-07	Tosan-0	01 concor	FF-May-07	27 (30) (7)	S-uniff	25 May 07	05-50-01	(8-30) 07	有	(0-sur0)	00 (80) 07	Works communication and non-zero to that corporate property for Project. WHAT Servet Mannals & Surveys (Programmed 24th & 24th disbooks 2007) eventing to be financed. Decognition or completed.
14	plates 16-21	14-Sep-07	02-1164-07		21-Sep-07	12-Nov-07		85-Oct-07	26-Nov-07		77	11-Feb-08		BT C4 for outside LOD not due from BT until 05th Oct 2007, Alignment Changes in plates 16 & 17 will effect plate 15, "*(Diversions currently underway plate 15)" As-built drawings for plate 8 & 15 required to be submitted to SDS by 05th Oct 2007 at the latest.  SDS issued to SUC for Approval on 29-0-ct-07.  Status of Approvals:  SON - Option 3 design selected  SP - SP required to provide designs outside LOD.  SW-C - SW to design outside LOD & provide C4 designs to allow connections inside LOD to be designed.  SW-C - SW to design outside LOD & provide C4 designs to allow connections inside LOD to be designed.  SW-C - SW to design outside LOD & provide C4 designs to allow connections inside LOD to be designed.  SW-C - SW to design outside LOD & provide C4 designs to allow connections inside LOD to be designed.  SW-C - SW to design outside LOD & provide C4 designs to allow connections inside LOD to be designed.  SW-C - SW to design outside LOD & whether is survey. (CCTV Survey Programmed 28-Oct-07) awaited.  BT - BT C4 design issued to SDS on 05-Oct-07.  C8V-V - Verball Approval received. Awaiting written confirmation.  Thus - Awaiting written confirmation.  Geo-Networks - Design Available.
'tD	bM00122-20	51-Aug 07.	07:5ap(0)	YOUSWOOT.	07-586-07	02-008107	11-000-014	21/8(6)(0)	12/08/02		101	-217Nm Oil.		
18	protes 27-31	09-AU-07	100 san-07	995Nm-97	105mm07	31\map07	TO MAKE OT	27-tan-07	\$1 may 07	37:400/07	8	05-Rep-07	05-E-p 07	
ic	plates 32-38	12-0:d-07	31-0d-07	05-Nov-07	19-Oct-07	19-Noy-07		02-Nov-07	03-Dec-07		84	25-Feb-08		Status of Approvals: SSA - SSA
1C	plates 39-41	12-0ct-07	12-Nov-07		19-Oct-07	26-Nov-07		02-Nov-07	10-Dec-07		112	31-Mar-08		SDS have re-tivecest issue to SUC's for Approval from 1,2-0ct-07 to 02-Nov-07. SDS Update of 07-Nov-07 now re-forecasts issue to SUC's to 12-Nov-07.
10	protest 2-45	FAISING IO?	(Q:Sapi07	/2-Seption	2((Bepi))T	09-046-07	ra-markty	06=0 (c) (t)	te o estr	17/00/07		2000)T		
100	piper-All	14:3ap-07	08/00007	18-500-07	21-Sep-07	20-035-07	12:00:07	05/0/0/07	09/80/07	-17/DOMEST	189	()T+3m+00)		
367	pateration	31/Aig d7	01-540-07	THE SHOULT	NY-Sep-117	(18-569-01)	Chiconiche	N. Sagraff.		OWNERS	100	TREASON		
1D	plates 49-51	28-Sep-07	-(9-Oct-07	22-9 et 0 t	05-Oct-07	05-Nov-07		19-Oct-07	19-Nov-07		46	04-Jan-08.		Status of Approvals: SSN - Approval Outstanding SSN - Approval Outstanding SW-C - Verbail Approval to SDS ET - Approval Outstanding C&W- Approval Outstanding Trus - Approval Outstanding Trus - Approval Outstanding Verton - Approval Outstanding Verton - Approval Outstanding SSS will issue to SUC for Approval on 08-Nov-07.
10	plates 52-56	28-Sep-07	08-Nov-07		05-Oct-07	22-Nov-07		19-Oct-07	06-Dec-07		200	23-Jun-08		Status of Approvals:  SGN -  SP -  SF -  ST -  CSW -  TT -  CSW -  TNUS -  VM -  Verticon -

### MUDFA Design Tracker SDS Design Status @ 12th November 2007

Section	Drawing Nos	Issue I	to SUC's for Ap	proval		SUC Approval	)	Issue A	pproved IFC P	ackage	IFC to Const'n Start		vision 06 1st ruction Start	
		PLANNED	SDS F'CAST	ACTUAL	PLANNED	F'CAST	ACTUAL	PLANNED	F'CAST	ACTUAL	DAYS	PLANNED	ACTUAL	
2A	plates 1-3	14-Sep-07	30-Nov-07	- No. one	21-Sep-07	14-Dec-07	I HEISHE	05-Oct-07	11-Jan-08	11010111	136	26-May-08	1.000	IFC date dependent on outcome of BT design. BT Design now scheduled to complete 18th November 2007. Forecast based on this design date.
100	physics 143	U.C. Marcolli	0_00	ESCHARTS:	DEMANSOR	(ULANISHD)	(Daylet)	trougett	TO COUNTY OF	- CTS LALINGTERS 1	111	promise)	2014(63)	
	100 100 100	* - m - m				A CONTRACTOR OF THE PARTY OF TH	100		- HAVE AND A	and the same			Jan and Charles	SDS INDICATE NO DIVERSIONS FOR MUDFA, (SP diversion (INFRACO) & BT (Poles to be cut - BT Survey 20th Sep 2007))
5A	plates 4-5	10-Aug-07	14-Sep-07	28-Sep-07	24-Aug-07	26-Oct-07		17-Sep-07	09-Nov-07		31	10-Dec-07		IFC package will be issued 09-Nov-07 (low priority - no diversions) tie ROR required by SDS for end of first week November.  Status of Approvals:  SGN - Approved Dutstanding NO COMFLICTS.  SP - Approved 16-Oct-07.  SW-C - Approved 16-Oct-07.  SW-C - Approved 16-Aug-07. NO APPARATUS.  CSW- No Assist in Area. Blanks to be issued for approval.  Thus - Approved 19-Aug-07.
300	pratru stata	20 mm/2	22 Jun 83	32 Air 87	VICALIGATE	-66-000-07	VARIOUSLAN	141Sags NY	ANYOGSOV.	10000007	18	20/20/107		The state of the s
		- Anna	age man of	Committee										Status of Approvals: SGN - Issued for Approval 02-Nov-07.
58	plates 14-20	03-Aug-07	09-Nov-07	02 HISW-07	17-Aug-07	16-Nov-07		14-Sep-07	30-Nov-07		66	.04-Feb-08		SP - Approved 05-Nov-07 (excluding Transmission cables which will be issued to SP on 12-Nov-07 for approval) SW-C - Not issued ST - Issued for Approval 04-0ct-07. C&W - Not issued Thus - Issued for Approval 02-Nov-07 W - Issued for Approval 02-Nov-07
5C	plates 21-24	13-Jul-07	:16-Nov-07		27-Jul-07	30-Nov-07		18-Aug-07	14-Dec-07		52	94-Feb-08		Design of works outside LOD at Gyle is causing SDS problems. SDS are aiming to Issue to SUC's on 18-Nov-07 Status of Approvals: SP - SP - SW-C - BT - C&W - Thus - IMA -
8A	plates 1-2	28-Sep-07	11111-1111		19-Oct-07			02-Nov-07	reference.			03-Sep-07	03-Sep-07	CRITICAL ISSUE: SDS have re-forecast SW design for issue to SUC for approval to 19-Nov-07 from 26-Oct-07 in previous update. IFC will not be available until 17-Dec-07, previous update showed IFC available 22-Nov-07. This will have a serious impact on Depot programme.  Line & Level of 800mm water main was issued 26-Oct-07.  Utility diversion works commenced on 03-Sep-07 for temporary slew of C&W diversion & SW 250 main removal & capping, all of which is now completed.
7A	plates 1-7 (demerkation splits plate 7)	24-Aug-07	02-Nov-07		07-Sep-07	16-Nov-07		21-Sep-07	30-Nov-07			29-0 at-07		"**MIS propose RATs initiative for this area ** SDS will report back on AMIS RATS Proposal at Critical Issues Meeting on 09-Nov-07. Status of Approvals: SRY - Unity design to be defined following new alignment (Now Finalised) & levels (SDS forecast 3-4 weeks time) SP - Unity design to be defined following new alignment (Now Finalised) & levels (SDS forecast 3-4 weeks time) SWC Unity design to be defined following new alignment (Now Finalised) & levels (SDS forecast 3-4 weeks time) ST - SDS received BT - C4 design on 23-0-ct-07. CRW CWhateve confined they have no assets in the area. Trus - Thus have no apparabus in this section. Will - Will have no apparabus in this section. Will - Will have no assets in the area atthough they have requested an additional crossing not in SDS section, SDS to reask for approval on 1-7 only as per drawings creviously instance. AMIS Outline Programme or Design is Praim Design Nov-Design Office (SDS State Design period of Jan-Apr 2008. Construction programmed Non critical diversions April to May 201
78	AMIS/JE	01-Feb-07	01-Feb-07		15-Feb-08	15-Feb-07		29-Feb-08	29-Feb-08			31-Mar-08		Cribical Systems May to August 2008
3A	7/	26-0 ct-07	30-Nov-07	15-Apr-07	02-Nov-07	14-Dec-07	The state of the s	16-Nov-07	11-Jan-08	1 / Arran I I I	220	18-Aug-08		
38		09-Nov-07	39-Nov-07	-30-1365-00	16-Nov-07	14-Dec-07		30-Nov-07	11-Jan-08		311	17-Nov-08		
3C		09-Nov-07	30-Nov+07	20-F00-07	16-Nov-07	14-Dec-07		30-Nov-07	11-Jan-08		325	01-Dec-08		

tie Forecast dates are based on 2 weeks for SUC approval from SDS Issue to SUC's.

tie Forecast dates are based on 2 weeks for Issue Approved IFC Package from SUC approval.

YELLOW indicates October IFC targets, GREEN complete or ahead of programme, AMBER missed target, RED Critical Issue

IFC to Construction Start days: - Less than 28 days critical RED, 28-42 days AMBER



# **APPENDIX 4**

**Traffic Management Proposals** 

AMIS FLM
Mick Cuningham - MC
Dan Hood - DH
John McStravock - JM
Gary Black - GB
Steve McLeod- SM
Dennis Hitchcock - DH

### Schedule Of Approved Future Traffic Management Works - Appendix C

BLUE - Out of Normal Working Hours
YELLOW - Reprogrammed Works Required
RED - Awaits approval
ORANGE - TM Not Required

		•••	The Appellance		ORANGE - TM	Not Required	Ř	
Day	Date	Time	Location	Type Of Works	Trial or Man Hole Reference	tie Work Supervisor	AMIS Front Line Managers	
Mon	12-Nov-07	24 Hrs	Sect 1D Princes St - Cross Carriageway Ducting	MUDFA Works	Lane 1 E/B - 1, 5, 6A & Lane 1 W/B - 6, 2	JP	JM	
Mon	12-Nov-07	24 Hrs	Sect 1B : Leith Walk / McDonald Rd to Balfour St Conta-flow S/B	MUDFA Works		NH	GB & SM	
Mon	12-Nov-07	24 Hrs	Sect 1B: Leith Walk / Jane St Closure	MUDFA Works		NH	GB & SM	
Mon	12-Nov-07	0930 - 1600	Sect 1D Shandwick Place	Trial Holes	23 & 24 (SP)	JP	JM	
Mon	12-Nov-07	0700 - 1900	Sect 1B : Leith Walk	Trial Hole	твс	NH	GB & SM	
Mon	12-Nov-07	0930 - 1600	Sect 5C - Morrison Car Park and Lane 2 A8 into city	CCTV Surveys	7601 & 5601	NH	DH	
Tue	12-Nov-07	0930 - 1600	Sect 3A - East Drylaw Drive & Crew Toll	CCTV Surveys	6602 & 7702	NH	DH	
Tue	13-Nov-07	24 Hrs	Sect 1D Princes St - Cross Carriageway Ducting	MUDFA Works	Lane 1 E/B - 1, 5, 6A & Lane 1 W/B - 6, 2	JP	JM	
Tue	13-Nov-07	24 Hrs	Sect 1B : Leith Walk / McDonald Rd to Balfour St Conta-flow S/B	MUDFA Works		NH	GB & SM	
Tue	13-Nov-07	24 Hrs	Sect 1B : Leith Walk / Jane St Closure	MUDFA Works		NH	GB & SM	
Tue	13-Nov-07	0930 - 1600	Sect 1D Shandwick Place	1970/988855				
Tue	13-Nov-07	0700 - 1900	Sect 1B : Leith Walk	NH	GB & SM			
Tue	13-Nov-07	0930 - 1600	Sect 5A - Russel Rd	Sect 5A - Russel Rd CCTV Surveys 1901 & 2901				
Tue	13-Nov-07	0930 - 1600	Sect 3A - Crew Toll	CCTV Surveys	9703	NH	DH	
Wed	14-Nov-07	24 Hrs	Sect 1D Princes St - Cross Carriageway Ducting	MUDFA Works	Lane 1 E/B - 1, 5, 6A & Lane 1 W/B - 6, 2	JP	JM	
Wed	14-Nov-07	24 Hrs	Sect 1B : Leith Walk / McDonald Rd to Balfour St Conta-flow S/B	MUDFA Works		NH	GB & SM	
Wed	14-Nov-07	24 Hrs	Sect 1B : Leith Walk / Jane St Closure	MUDFA Works		NH	GB & SM	
Wed	14-Nov-07	0930 - 1600	Sect 1D : Shandwick Place	Trial Holes	19 & 20 (SP)	JP	JM	
Wed	14-Nov-07	0700 - 1900	Sect 1B : Leith Walk	Trial Hole	твс	NH	GB & SM	
Wed	14-Nov-07	0930 - 1600	Sect 2 : Devon Place	CCTV Surveys	6103 & 4915	NH	DH	
Wed	14-Nov-07	0930 - 1600	Sect 3A : Groat Rd South / Groat Hill Avenue	CCTV Surveys	3701 & 4608	NH	DH	
Thu	15-Nov-07	24 Hrs	Sect 1D Princes St - Cross Carriageway Ducting	MUDFA Works	Lane 1 E/B - 1, 5, 6A & Lane 1 W/B - 6, 2	JP	JM	
Thu	15-Nov-07	24 Hrs	Sect 1B: Leith Walk / McDonald Rd to Balfour St Conta-flow S/B	MUDFA Works		NH	GB & SM	
Thu	15-Nov-07	24 Hrs	Sect 1B : Leith Walk / Jane St Closure	MUDFA Works		NH	GB & SM	
Thu	15-Nov-07	0930 - 1600	Sect 1D Shandwick Place	Trial Holes	19 & 20	JP	JM	
Thu	15-Nov-07	0700 - 1900	Sect IB : Leith Walk	Trial Hole	твс	NH	GB & SM	
Thu	15-Nov-07	0930 - 1600	Sect 3A : Craigleith Drive	CCTV Surveys	5004, 5102, 6105 & 4004	NH	DH	
Thu	15-Nov-07	0930 - 1600	Sect 1B - Leith Walk / Crown Place	CCTV Surveys		NH	GB & SM	
_			i.					

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AMIS FLM
Mick Cuningham - MC
Dan Hood - DH
John McStravock - JM
Gary Black - GB
Steve McLeod- SM
Dennis Hitchcock - DH

# Schedule Of Approved Future Traffic Management Works - Appendix C

BLUE - Out of Normal Working Hours
YELLOW - Reprogrammed Works Required
RED - Awaits approval
ORANGE - TM Not Required

Day	Date	Time	Location	Location Type Of Works Trial or Man Ho			AMIS Front Line Managers		
Thu	15-Nov-07	Nov-07 2000 - 0600 Sect 1B : Foot of the Walk CCTV Surveys 9928		9808, 9904, 9915, 9908, 9903, 9909, 9928, 9814, 9905, 9811& 0806	NH	GB & SM			
Fri	16-Nov-07	24 Hrs	Sect 1D Princes St - Cross Carriageway Ducting	MUDFA Works	Lane 2 E/B - 1, 5, 6A & Lane 2 W/B - 6, 2	JP	JM		
Fri	16-Nov-07	24 Hrs	Sect 1B : Leith Walk / McDonald Rd to Balfour St Conta-flow S/B	MUDFA Works		NH	GB & SM		
Fri	16-Nov-07	24 Hrs	Sect 1B: Leith Walk / Jane St Closure	MUDFA Works		NH	GB & SM		
Fri	16-Nov-07	0700 - 1900	Sect IB : Leith Walk			NH	GB & SM		
Fri	16-Nov-07	2000 - 0600	Sect 1B : Foot of the Walk	CCTV Surveys	9808, 9904, 9915, 9908, 9903, 9909, 9928, 9814, 9905, 9811& 0806	NH	GB & SM		
Fri	16-Nov-07	0930 - 1600	Sect 3A: Coltbridge Avenue / Coatbridge Gardens	CCTV Surveys	0405, 9301, 0409, 1402, 0410, 0311	NH	DH		
Sat	17-Nov-07	24 Hrs	Sect 1D Princes St - Cross Carriageway Ducting	MUDFA Works	Lane 2 E/B - 1, 5, 6A & Lane 2 W/B - 6, 2	JP	JM		
Sat	17-Nov-07	24 Hrs	Sect 1B : Leith Walk / McDonald Rd to Balfour St Conta-flow S/B	MUDFA Works		NH	GB & SM		
Sat	17-Nov-07	24 Hrs	Sect 1B : Leith Walk / Jane St Closure	MUDFA Works		NH	GB & SM		
Sat	17-Nov-07	0700 - 2400	Sect 1B: Leith Walk / Duke St	Trial Hole	85 (LW)	NH	GB & SM		
Sat	17-Nov-07	0800 - 1900	Sect 1D : Shandwick Place (Princes St)	Trial Holes	1, 3 & 6 (SP)	JP	JM		
Sun	18-Nov-07	24 Hrs	Sect 1D Princes St - Cross Carriageway Ducting	MUDFA Works	Lane 2 E/B - 1, 5, 6A & Lane 2 W/B - 6, 2	JP	JM		
Sun	18-Nov-07	1000 - 1800	Sect 1A: Constitution St / Queen Charlotte St	CCTV Surveys		NH	GB & SM		
Sun	18-Nov-07	1000 - 1800	Sect 1D : Shandwick Place (Princes St)	Trial Holes	1, 3 & 6 (SP)	JP	JM		
Sun	18-Nov-07	0700 - 2400	Sect (B : Leith Walk / Duke St	Trial Hole	85 (LW)	NH	GB & SM		

Phone Numbers - tie

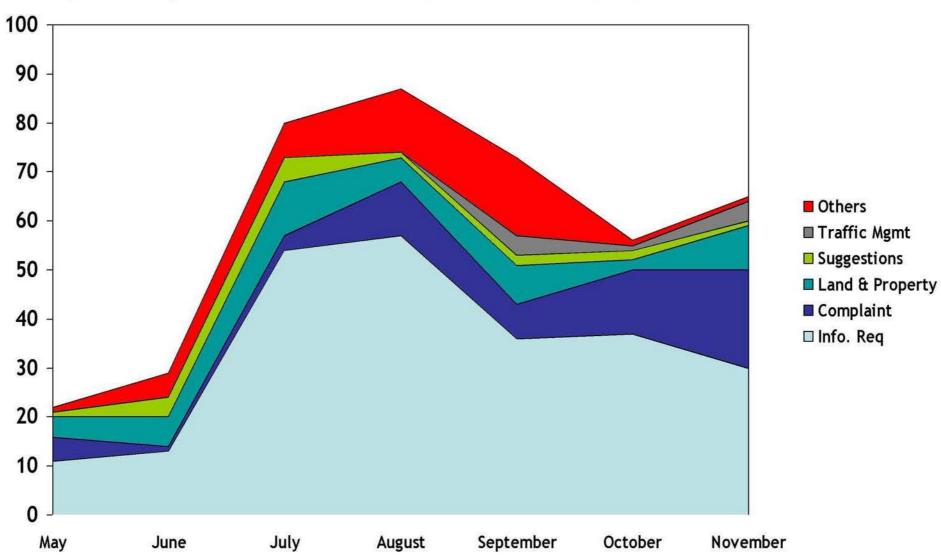
Phil Douglas (Construction Manager) - 07
Brian McCall (Traffic Management) - 0
Neil Hobson - 07
George Patterson - 07
Ronnie Black - 07
Jackie Paton - Garage
Phone Numbers - AMIS
Simon Phillips (Traffic Management) - 07
Mick Cunningham (Sect 5A - 5C) - 07
Dan Hood (Gogar) - 0
John McStravock (Sect 1C & 1D) - 077
Gary Black (Sect 1B : Water/Gas/Power) - 079
Steve McLeod (Sect 1B: BT / VM) - 07
Dennis Hitchcock (CCTV) - 07

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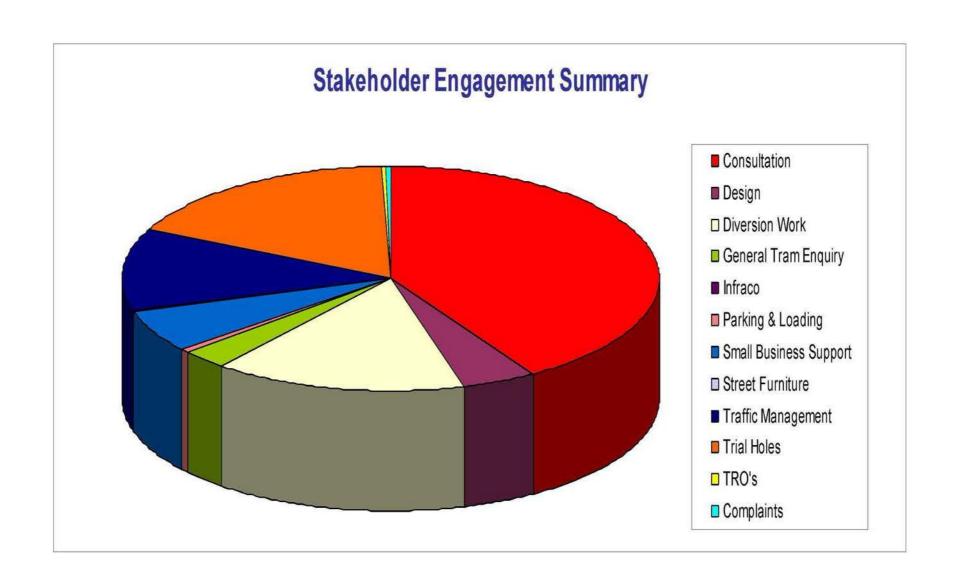
## **APPENDIX 5**

Communications: Enquiries by Contact\ Stakeholder Engagement Analysis



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# Stakeholder Engagement Analysis – Cumulative to 11/11/07





**APPENDIX 6** 

Risk Register

### **MUDFA RISK REGISTER - NOV 07**

### Risk Description

Risk Description											
ARM Risk ID	Cause	Event	Effect	Risk Owner	Significance	Black Flag	Treatment Strategy	Previous Status	Current Status	Due Date	Action Owner
139	Utilities diversion outline specification only from			G Barclay	High-25.00		Carry out GPR Adien survey	Complete	Complete	31-Oct-07	J Casserly
	plans	required diversion work/ unforeseen utility services within LoD	carrying out more diversions than estimated				Identify increase in services diversions. MUDFA to resource/re- programme to meet required timescales.	On Programme	On Programme	23-Nov-07	J McAloon
							In conjunction with MUDFA, undertake trial excavations to confirm locations of Utilities and inform designer	On Programme	On Programme	31-Jan-08	A Hill
164	Utilities assets uncovered during construction that	Unknown or abandoned assets or	Re-design and delay as investigation takes place	I Clark	Hgh-芝加		Carry out GPR Adien survey	Complete	Complete	31-Oct-07	J Casserly
	were not previously accounted for; unidentified abandoned utilities assets; asbestos found in excavation for utilities diversion; unknown cellars	unforeseen/contaminated ground conditions affect scope of MUDFA work.	and solution implemented; Increase in Capex cost as a result of additional works.				Identify increase in services diversions. MUDFA to resource/re- programme to meet required timescales.	On Programme	On Programme	23-Nov-07	J McAloon
	and basements intrude into works area; other physical obstructions; other contaminated land						In conjunction with MUDFA, undertake trial excavations to confirm locations of Utilities and inform designer	On Programme	On Programme	31-Jan-08	A Hill
342	Tram alignment at A8 crossing at Gogar co- incides BT data nests/cable (main coms link between Glasgow and Edinburgh)	A8 crossing tunnel requires special design or BT data e nest/cables require to be moved	Capex cost to cover BT data nest/cable move; additional design costs; delay while works to undertake move are carried out; additional tunnelling costs.	l Clark	High -24 00		Confirmation of BT requirements to tie	On Programme	On Programme	15-Oct-07	l Clark

nted		

### MUDFA RISK REGISTER - NOV 07

Risk Description											
ARM Risk ID	Cause	Event	Effect	Risk Owner	Significance	Black Flag	Treatment Strategy	Previous Status	Current Status	Due Date	Action Owner
911	Scottish Power own and maintain a cable tunnel in the vicinity of Leith Walk	Presence of Scottish Power tunnel in Leith Walk requires radical solution	laid in a more suitable	M Blake	High - 24 (9)		Scottish Power to establish exact location of tunnel	Complete	Complete	2-Apr-07	l Clark
	that may or may not interfere with Tram may require to be adjusted; construction and operation; special foundation solution exact location and depth of tunnel is unknown; condition of tunnel is unknown; condition of tunnel is unknown.  the special foundation solution e.g. cantilever may be required; increased capex; condition of tunnel is potential for tunnel collapse unknown.  during operation and consequent disruption for tram.				SDS to try and ensure tram alignment footprint is outwith Scottish Power alignment - confirmation via thumbnails due 16th November		On Programme	28-Dec-07	T Glazebrook		
							tie to undertake engineering feasibility study	Complete	Complete	2-Apr-07	J Casserly
926	Major single safety incident during construction	Safety incident during MUDFA Diversions - Gas/Power/Water	Injury to employee. Delay (potentially critical) due to HSE investigation and rework. PR risk to tie and stakeholders.	G Barclay	High=22.00						
914	Required approval/acceptance turnaround time does not reflect SUC standard practice; SUCs do not have enough resource or process capability to	Statutory Utility Companies unable to meet design approval/acceptance turnaround time to meet programme	Additional period required for design approval/acceptance turnaround	T Glazebrook	rligh - 20.00		SDS to obtain consent for design in accordance with programme requirements - Scottish Water and all Telecoms	Complete	Complete	31-Dec-07	l Clark
	achieve 20 day turnaround						SDS to obtain consent for design in accordance with programme requirements - SGN and Scottisk Power	On Programme	On Programme	30-Dec-07	M Blake

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### MUDFA RISK REGISTER - NOV 07

Risk Description												
	ARM Risk ID	Cause	Event	Effect	Risk Owner	Significance	Black Flag	Treatment Strategy	Previous Status	Current Status	Due Date	Action Owner
	21	Design constraints e.g. presence of other utilities, proximity of LoD boundary, diversion technical	Design requires that Utilities are diverted outside of LoD	Additional design; additional land purchase required and consequent contact with landowners;	T Glazebrook	- 州市一世市		AMIS to seek to divert under Statutory Utility powers where outwith LoD	Complete	Complete	28-Dec-07	G Barclay
		requirements etc.	increased v due to exte potential in	design may result in increased work quantities due to extent of diversions; potential increased			GIS used to identify diversions outwith LoDs and respective landowners	On Programme	On Programme	31-Aug-07	E Cropley	
				duration of works.					SDS to aim to design diversions within LoD	On Programme	On Programme	28-Dec-07
								SDS to undertake design checks to ensure diversion in LoD	On Programme	On Programme	28-Dec-07	T Glazebrook



# **APPENDIX 7**

Forecast Design Issuance

