From: Scott.McFadzen@bilfinger.co.uk

**Sent:** 28 May 2007 17:06 **To:** Bob Dawson

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Subject:Edinburgh Tram, Procurement and DesignAttachments:20070528 Procurement and Design.xls

Bob,

You asked for BBS comments on the Procurement and Design Programme which Matthew Crosse discussed with Richard Walker and Christian Roth on 26 April 2007. I have a number of questions which I have included in the attached spreadsheet.

The attachment to your email dated 24 May 2007 "Design Information required for Preferred Bidder Stage [BBS]" appears to be a revision of the Design Programme referred to above. We will respond to that email under separate cover but the questions are also relevant to that response. One part of our response will be, that the Design for the structures, including the 12 Critical structures, should be developed only to the stage where we can quantify and price cost and risk accurately (D&C Tender Stage Design). We believe that we will be able to re-engineer some of these structures to save cost and possibly risk and that it would therfore be a waste of design resources to continue or to complete detailed design, beyond D&C Tender Stage Design standard, at this stage, for these structures.

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