

---

**From:** Stewart McGarrity  
**Sent:** 11 July 2006 08:45  
**To:** Miriam Thorne  
**Cc:** Alastair Richards (alastair.richards@[REDACTED]) Andie Harper  
**Subject:** FW: PwC draft report on review of documentation  
**Attachments:** 2619-PwC Interim review of Principles Draft Issued 19 May.doc; 2610-Edinburgh Tram Scope of work for PwC.doc

Miriam,

Ian Brooks (PwC) draft report from back in May attached. Also attached the terms of reference I agreed with him.

(Also copied to Andie and Alastair as I'm not sure they have seen this).

Stewart

-----Original Message-----

**From:** [ian.c.brooks@uk.pwc.com](mailto:ian.c.brooks@uk.pwc.com) [<mailto:ian.c.brooks@uk.pwc.com>]  
**Sent:** 19 May 2006 18:39  
**To:** Stewart McGarrity; David Powell; [Trudi.Craggs@dundas-wilson.com](mailto:Trudi.Craggs@dundas-wilson.com); Trudi Craggs; David Ramsay; Willie Fraser  
**Cc:** Graeme Bissett (external contact); [Sharon.Fitzgerald@dlapiper.com](mailto:Sharon.Fitzgerald@dlapiper.com); [iain.bowler@\[REDACTED\]](mailto:iain.bowler@[REDACTED]); [julian.smith@uk.pwc.com](mailto:julian.smith@uk.pwc.com); [clement.walsh@uk.pwc.com](mailto:clement.walsh@uk.pwc.com); [rod.cameron@uk.pwc.com](mailto:rod.cameron@uk.pwc.com)  
**Subject:** PwC draft report on review of documentation

Dear all

Please find attached PwC's draft report following our review of the tram-related documentation. The document appears to be very large but it consists of a body that amounts to 30 pages followed by appendices which incorporate a number of documents referred to in the report.

Appendix D includes review notes from each of the documents reviewed - these include slightly updated versions of the four review documents shared with David Powell and Trudi last Friday - plus notes on the other documents reviewed.

It should be noted that owing to timescales and holiday arrangements we have not discussed our findings or reviewed the validity of our conclusions with anyone on the project team. In finalising the report we would welcome the opportunity to do this but recognise that this needs to fit around other priorities and commitments. In the mean time, any comments can be sent to Ian Brooks.

It is not clear how the work on the performance and payment mechanisms will progress whilst David Powell is away but it is possible that it will go backwards - as more detail and challenges are thrown into the pot - before real progress can be made. This is a critical piece of work that will be time consuming to complete and will require wider stakeholder approval. It is likely to be best developed by a small, dedicated, multi disciplinary group. PwC is keen to support the efforts of such a group.

(See attached file: 2619-PwC Interim review of Principles Draft Issued 19 May.doc)

Regards

Ian C Brooks  
PricewaterhouseCoopers LLP

1 Embankment Place  
London WC2N 6RH  
Tel office: [REDACTED]  
Tel mobile: [REDACTED]  
Fax office: [REDACTED]

----- End of message text -----

Are people your most valuable asset? From rhetoric to reality - Business Insights Report 2006. <http://www.pwc.com/uk/businessinsights>

-----  
This e-mail is intended only for the person to whom it is addressed. If an addressing or transmission error has misdirected this e-mail, please notify the author by replying to this e-mail. If you are not the intended recipient you must not use, disclose, print or rely on this e-mail.

PricewaterhouseCoopers LLP is a limited liability partnership registered in England with registered number OC303525. The registered office of PricewaterhouseCoopers LLP is 1 Embankment Place, London WC2N 6RH. PricewaterhouseCoopers LLP is authorised and regulated by the Financial Services Authority for designated investment business.

PricewaterhouseCoopers LLP may monitor outgoing and incoming e-mails and other telecommunications on its e-mail and telecommunications systems. By replying to this e-mail you give your consent to such monitoring.

-----  
Visit our website <http://www.pwc.com>