



EDINBURGH TRAM NETWORK

INFRACO PROCUREMENT

SUMMARY OF MAJOR OUTSTANDING ISSUES AS AT 28 JULY 2006

	ISSUE	COMMENT/ACTION	RESPONSIBILITY	DEADLINE FOR DELIVERY	STATUS/PRIORITY
1.	Completion of PQQ Evaluation	Final information received from PQQ Candidates			
		ACTION: Draft of report to be finalised and delivered to A. Harper	David Powell	DONE	
		ACTION: Formulate policy for meeting with PQQ Candidate	Andie Harper	ТВА	
		ACTION: Meeting to be organised with PQQ Candidate	Andie Harper/David Powell	ТВА	
2.	Procurement Strategy	A separate infrastructure maintenance contract has been proposed. A more flexible approach is to be adopted.			
		ACTION: Complete procurement strategy paper	David Powell	DONE	
		ACTION: A. Harper to review paper and determine distribution list	Andie Harper	4 August 2006	
		ACTION: Paper to be updated and distributed	David Powell/Bob Dawson	9 August 2006	
3.	Procurement Timetable	The timetable has been re-drafted by tie and is currently under review.			
		ACTION: Confirmation of agreed timetable is required	Dave Ramsay/Andie Harper	28 July 2006	
		ACTION: Timetable to be distributed and all parties briefed	Dave Ramsay/Andie Harper	2 August 2006	
4.	Invitation to Negotiate	Required content of Tender Submission needs substantial development to reflect the requirements of the Procurement Strategy and the technical requirements set out in the Scope and Specification.			
		Once this is decided, this will enable the sections on evaluation criteria and tender content to be completed.			
		The supporting information for the ITN (e.g. background information, drawings etc) is in preparation.			
		5th draft of the Infraco ITN was issued to tie procurement team on 17 July 2006 to reflect the Infraco ITN Structure Diagram.			
		ITN Structure Diagram has been reviewed and updated accordingly.			

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	ACTION: Preparation of ITN questions/technical requirements	David Powell/Chris Horsley	28 July 2006	
	ACTION: Definition of format of contractor's programmes	Tom Hickman	TBA	
	ACTION: Update Infraco ITN to reflect revised procurement strategy	Chris Horsley	16 August 2006	
Mandatory Variants	A separate table reflecting the required mandatory variants has been prepared.	tie/technical team/TT		
	The supporting technical requirements and pricing schedules/bills of quantities to be developed.			
	Additionally, the tender documentation needs to consistently reflect the requirements of the Standard Tender (base bid) - this is not the case across the documents as they currently stand.			
	ACTION: DLA Piper/tie to revise list of Mandatory Variants.	Sharon Fitzgerald	DONE	
	ACTION: tie to approve proposed list of mandatory and optional variants	Andie Harper/David Powell	21 July 2006	
Infraco Contract	There are a number of legal drafting issues which need to be confirmed. Most of the major issues are reliant on the conclusion of other workstreams.			
	ACTION: Prepare second draft of Heads of Terms for the Infraco Contract	Sharon Fitzgerald	DONE	
	ACTION: The following workstreams (with associated mobilisation plans) are to be mobilised to address the following:			
	payment mechanism/performance monitoring (financial/technical input required) Consideration to be given to the incorporation of SDS and Tramco milestones. Indexation to be considered.		DONE	
	testing and commissioning	Bruce Ennion /Paul Alliott/Dave Ramsay	28 July 2006	
	bonding and liquidated damages	David Powell/lan Brooks/Andrew Fitchie/Sharon Fitzgerald/Stewart McGarrity	DONE	
	valuation of changes (development of exemplar rates)	John Lyall/TBA	28 July 2006	
	strategy for the responsibility for obtaining Consents (including Building Fixing Agreements, TTROs and TROs) - strategy to be confirmed	Trudi Craggs/D&W	ТВА	
	step-down of requirements of the Tram Legislation	Trudi Craggs/D&W	ТВА	

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		conclusion of discussions on the step-down of the third party agreements.	Trudi Craggs/D&W/CEC/tie	ТВА	
		Strategy on land take for the Project	Geoff Duke/D&W	ТВА	
		ACTION: Update paper on payment mechanism paper for Board consideration (Infraco and infrastructure maintenance contracts)	Alastair Richards	4 August 2006	
		ACTION: Finalisation of testing and commissioning requirements.	Bruce Ennion /Paul Alliott/Dave Ramsay	4 August 2006	
		ACTION: Update paper on bonding and liquidated damages (Infraco and infrastructure maintenance contracts)	David Powell/lan Brooks/Sharon Fitzgerald/Andrew Fitchie/Stewart McGarrity	28 July 2006	
		ACTION: Prepare paper on the split use of the Depot	David Powell/Bruce Ennion/Roger Jones/Ian Brown	28 July 2006	Deadline slipped to 3 August 2006
		ACTION: Prepare third draft of Heads of Terms for the Infraco Contract	Sharon Fitzgerald/DLA Piper team	28 July 2006	
		ACTION: Prepare fourth draft of Heads of Terms for the Infraco Contract	Sharon Fitzgerald/DLA Piper team	4 August 2006	
		ACTION: Prepare fifth draft of the Infraco Contract and Schedules	Sharon Fitzgerald/DLA Piper team	4 August 2006	
7.	Scope of Infraco Works/tie's General	Drafting underway and issues to be incorporated include:			
	Requirements	Network Rail Apparatus Works and any other Network Rail related accommodation works			
		Interface with infrastrucuture maintenance			
		Construction Works			
		Testing, commissioning and system acceptance tests			
		Infraco training and manuals preparation			
		System integration			
		Extension to Park and Ride Site (tbc)			
		Passenger interchange requirements (tbc)			
		Street furniture and streetscape (tbc)			
		Street lighting and traffic lights (tbc)			
		Spare parts, tools and test equipment			

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	Works arising out of CPO process (e.g. remediation of boundary walls)			
	Requirement for any additional surveys (tbc)			
	Enabling Works (e.g. demolition) (tbc)			
	Case for safety			
	Factory Testing			
	Costs associated with testing and commissioning to be met by the Infraco			
	Cross check against SDS, MUDFA and DPOFA			
	Cross check Phase 1a/1b additions/deletions			
	Additional earthworks (for EARL)(tbc)			
	Hours of work, Accommodation (within depot complex rather than site office), Responsibilities, Interface with Operator, Operational and Maintenance Procedures - who responsible for producing what?,			
	Possessions for work to be carried out (who does what and when) First level (replace components and sub-assemblies) and Second level (repair components and sub assemblies) maintenance, Insurances, spare holdings, ownership of spares, Stores - separate or combined, stores management, Store keeper (who pays operator or Infraco?), Performance, Interface with Scada and communication system, fault log, event log, access procedures, are examples of detail that needs be addressed in the Maintenance requirements documentation independently of the procurement documentation.			
	who is responsible for what and when during the maintenance of the Infrastructure (and its associated systems) and the Trams. Who drives the trams within the depot when they are 'being			
	maintained' as compared to being moved for operational purposes. Who insures them under such circumstances is it tie, the maintainer or the Operator? Who isolates a substation in order for switchgear testing or maintenance to be carried out?			
	Equally so to what extent does the Infraco maintain the Infrastructure?			
	What are the responsibilities of the Operator in respect of 'maintenance'. where does 'cleaning and removal of litter etc' stand, Removal of graffiti? Where do we differentiate between 'cleaning' and 'maintaining'. If the Operator fails to keep it - what ever 'it' is -'clean' will this attract more 'maintenance'.			

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		ACTION: Produce first draft of Scope	Bruce Ennion	DONE	
		ACTION: Review first draft of Scope	Dave Ramsay/David Powell/Sharon Fitzgerald	28 July 2006	
		ACTION: Produce first draft of tie's General Requirements	Bruce Ennion/John Lyall	DONE	
		ACTION: Review first draft of tie's General Requirements	Bruce Ennion/John Lyall/Sharon Fitzgerald/Alan Cassels/David Powell	4 August 2006	
8.	Pricing Schedules/Milestones	In development. Will need to be reviewed against the Scope and tie's Requirements.			
		ACTION: Work continues on the take-off from the SDS developing design	Alan Dolan/Arthur Bell/John Lyall	ТВА	
9.	tie's Requirements (previously known as the Employer's Requirements)	These are 95% complete. Currently with TSS for review. Legal review still to take place.			
		ACTION: Review/Reformat to be completed by TSS	Gavin Murray/TSS	ТВА	
		ACTION: Upon receipt to be reviewed by tie	Dave Ramsay/Gavin Murray	ТВА	
		ACTION: tie reviewed documents to be issued to DLA Piper for contractualisation	Sharon Fitzgerald/DLA Piper team	ТВА	
		ACTION: Final documents to be issued to SDS and other interested parties	ТВА	ТВА	
10	Project Lexicon	In development			
		ACTION: Finalise first draft	John Lyall	28 July 2006	
11.	Project Programme	In development.			
		ACTION: Interface with MUDFA to be further developed and all constraints clearly identified.	Tom Hickman	ТВА	
12.	Infrastructure Maintenance Agreement	In preparation.			
		ACTION: Preparation of first draft of infrastructure maintenance contract	Sharon Fitzgerald	DONE	
		ACTION: Initiate workstreams (with associated mobilisation plans) in respect of valuation of standard repair/replacement costs	ТВА	ТВА	
		ACTION: Review of first draft of Infrastructure Maintenance Agreement	David Powell/Bruce Ennion	26 July 2006	Deadline slipped to 1 August 2006

	ISSUE	COMMENT/ACTION	RESPONSIBILITY	DEADLINE FOR DELIVERY	STATUS/PRIORITY
		ACTION: Prepare second draft of the Infrastructure Maintenance and Schedules	Sharon Fitzgerald/Chris Horsley/DLA Piper team	2 August 2006	
13.	Infrastructure Maintenance Specification	Drafting required in relation to definition of requirements			
		ACTION: Resource to be identified	Andie Harper/Dave Ramsay/David Powell	TBA	
		ACTION: First draft of output specification for infrastructure maintenance to be prepared	ТВА	ТВА	
		ACTION: Requirement for Code of Maintenance Practice TBC	Dave Ramsay	ТВА	
14.	DPOFA Negotiations	Paper on proposed amendments is with tie and TEL. Requires engagement with TETL on (a) settled infraco/operator interface, (b) cost efficiency amendments to DPOFA (further work on detail for proposals to TETL necessary, and (c) completion of purposes in relation to agreed adjustments to payment mechanism in DPOFA. Comprehensive paper has been seen and approved by TEL Board.			
		ACTION: tie/TEL to instruct DLA Piper on work plan and negotiation.	Alastair Richards/Andie Harper	ТВА	
		ACTION: Identification of DPOFA Deliverables which are relevant to the Infraco procurement.	Alastair Richards/Andie Harper	TBA	
15.	Commissioning Services Agreement ("CSA") Development and Negotiations	Initial draft has been prepared. Further technical and commercial instructions are required before the agreement is given to TETL. TETL have been shown Scope of Services.			
		ACTION: tie to instruct DLA Piper on work plan and negotiation.	Alastair Richards/Andie Harper	ТВА	
16.	Road Demarcation Agreement ("RDA") Development and Negotiations	An agreement and heads of terms have been prepared. Meeting required with tie for further instruction.			
		ACTION: tie to instruct DLA Piper on work plan and negotiation.	Trudi Craggs/Barry Cross	TBA	
17.	Asset Protection Agreement ("APA") Development and Negotiations	Standard form agreement with Network Rail. tie commercial and technical input required. Scope of Infraco Works which will impact upon Network Rail is to be determined. Timing issue with regard to the existing contracts mean that the APA needs to be in place by September.			
		DLAPiper/tie have met twice to go through the APA in detail. Meeting took place on 17 July 2006. Network Rail cancelled recent meeting. To be re-scheduled			

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		ACTION: Meeting with Network Rail required to agree further actions.	Dave Ramsay/Jeff Lloyd/Chris Horsley	ТВА	
18.	Infraco Evaluation Methodology	First draft has been prepared. To be developed further.			
		ACTION: Review of Tender evaluation criteria to ensure partity with the ITN Tender Submission requirements.			
		ACTION: Review existing evaluation procedure (lessons learned)	Sharon Fitzgerald	9 August 2006	
		ACTION: Finalisation	David Powell/Sharon Fitzgerald	Finalisation post ITN release	
19.	Infraco Advance Works	Various advance works have been identified. For example, work in relation to the SRU pitches, contaminated land and badgers.			
		A separate paper on this has been prepared by DLA Piper.			
		ACTION: Establish scope, roles and responsibilities and action plan with the Infraco. Update procurement strategy accordingly	Andie Harper/Dave Ramsay/David Powell/Sharon Fitzgerald	TBA	
20.	Power Supply Agreement	Content to be determined. Timing for procurement to be determined.			
		ACTION: Confirmation that the power capacity is available.	Alan Dolan	4 August 2006	
		ACTION: Provide estimate of total System power consumption (MD + Consumption)	Alan Dolan	4 August 2006	
		ACTION: Strategy for procurement of electrical power to be developed.	David Powell/Bruce Ennion/DLA Piper	11 August 2006	
21.	SDS Agreement	SDS Agreement is to be provided to the Infraco bidders.			
		ACTION: Identification of variations is required in order to update the executed version of the SDS Agreement.	Gavin Murray/Dave Ramsay	ТВА	
22.	Internal Approvals/Sign-Off	Various documents require sign off from: tie, TSS, TEL, SDS, and DLA Piper			
		ACTION: Action plan to developed	David Powell/Andie Harper	21 July 2006	Deadline slipped to 2 August 2006
23.	Stakeholder approval	Various documents require sign off from: CEC and TS			
		ACTION: Action plan to developed	David Powell/Andie Harper	21 July 2006	Deadline slipped to 2 August 2006
24.	Volume 7 ITN: Supporting Information	See current version ITN structure diagram:			
		tie system assurance requirements	ТВА		

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	tie Pre Contract Health and Safety File	Graeme Walker		
	tie Pre Contract Health and Safety Plan	Graeme Walker		
	tie Environmental Management Plan	ТВА		
	tie Project Management Plan	ТВА		
	tie System Integration Plan	?		
	tie Stray Current Code of Practice - Clarification of current position is required to inform the procurement strategy	Dave Ramsay	ТВА	
	tie EMC Management Plan	ТВА		
	tie Earthing & Bonding Policy	ТВА		
	SDS Drawings	Dave Ramsey/ Gavin Murray		
	SDS Surveys -Clarification of current position is required to inform the procurement strategy.	Alan Dolan		
	ACTION: Strategy on stray current to be identified	Dave Ramsay	ТВА	
	ACTION: Update on survey progress is required	Alan Dolan	ТВА	
	ACTION: Establish and provide schedule of drawings and associated information to be contained in ITN	Dave Ramsay/Gavin Murray	ТВА	
25. EARL Interface	ACTION: Commercial/technical/programme interfaces to be identified	ТВА	ТВА	
26. Integration with third party systems	This involves passenger information systems (INEO), ticketing and CCTV. Identification of interfaces with third party (non-tram) systems is required.			
	ACTION: TEL to define its requirements	Andie Harper	TBA	

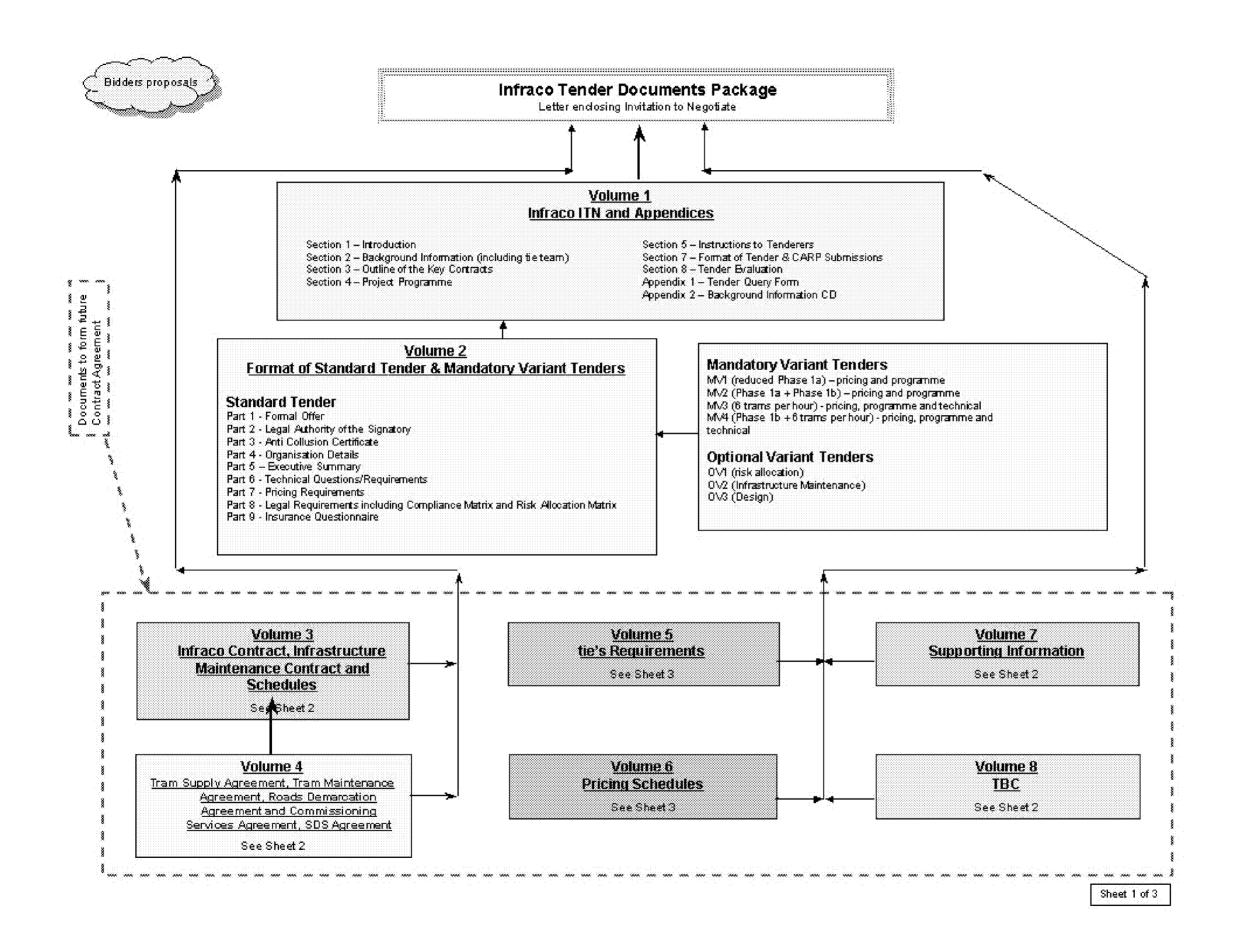
<u>Key</u>

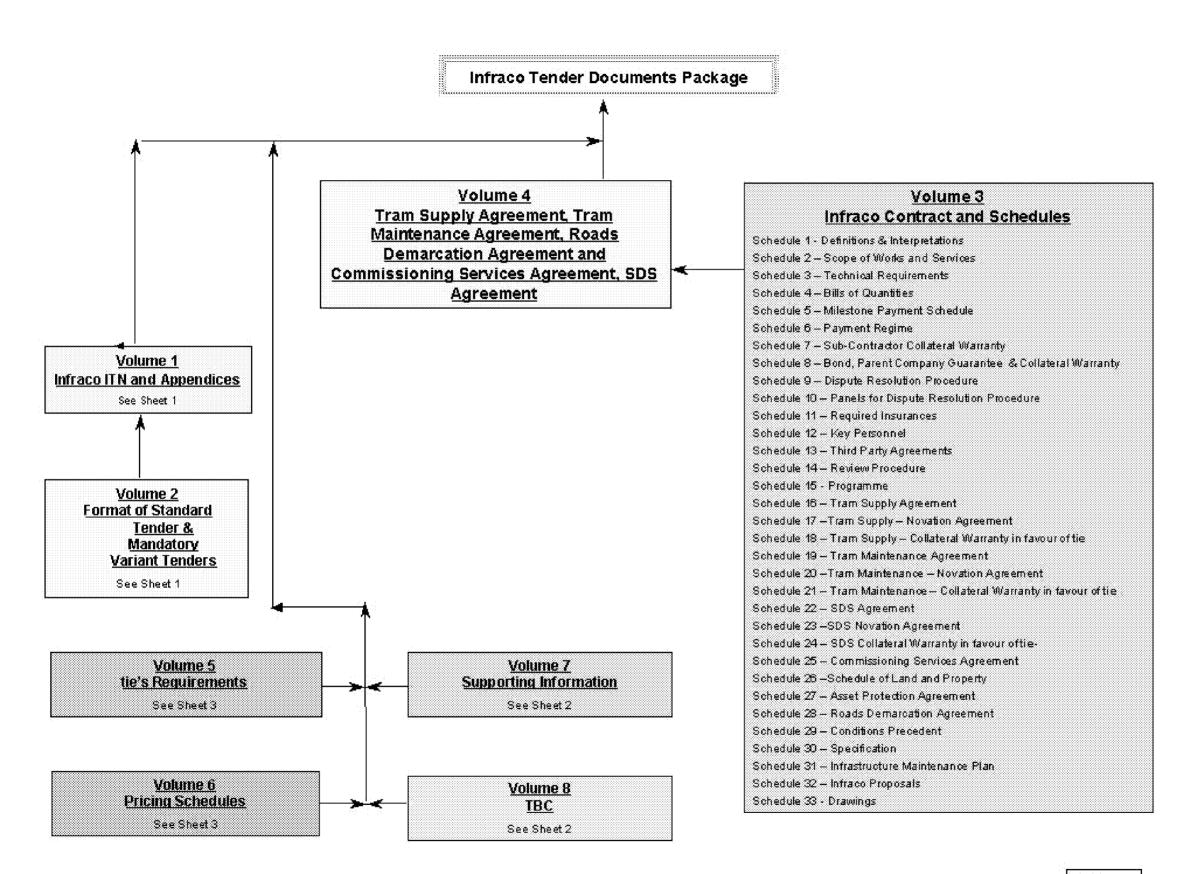
Green = Activity on target

Amber = Minor slippage to programme or action plan/status ambiguous

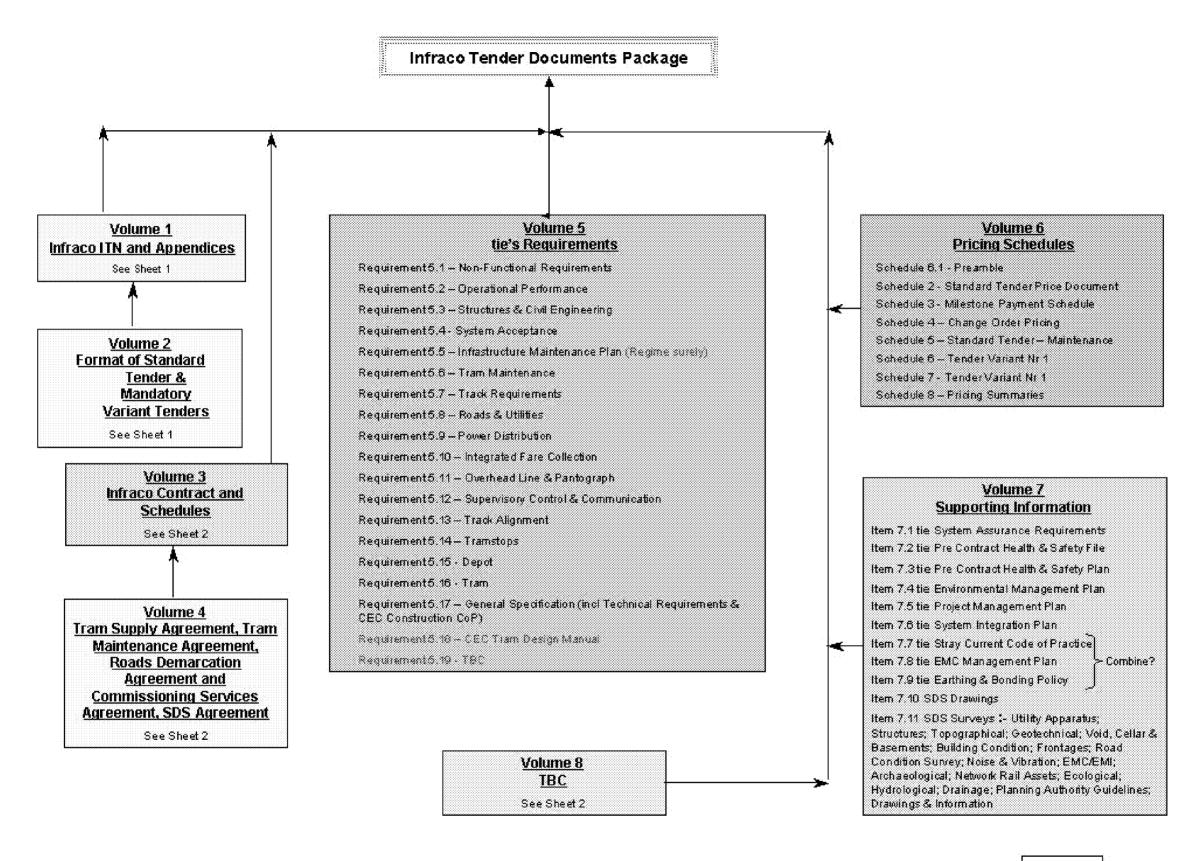
= Serious slippage to programme or plan not defined or resources not identified

Parties in bold are the leads in each workstream





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