
From: Stewart McGarrity [Stewart.McGarrity@tie.ltd.uk]
Sent: 09 May 2005 19:00
To: Fitzgerald, Sharon
Cc: Mark Bourke
Subject: RE: Meeting re procurement strategy issues
Attachments: ETN March 2005 IOBC Draft for discussion 310305.pdf

Sharon,

Attached is a pdf of the document which went out at the end of March as a discussion draft to SE and upon which KPMG comments are based .

I believe Mark Bourke may have done an analysis of the lessons learned from the Holyrood Project. Pse could you liaise with him. I don't think DLA should be spending any time preparing such an analysis before Thursday's meeting.

Stewart

From: Fitzgerald, Sharon [mailto:Sharon.Fitzgerald@dlapiper.com]
Sent: 09 May 2005 09:42
To: Stewart McGarrity; Alex Macaulay; Barry Cross; clement.walsh@uk.pwc.com; James Papps; Fitchie, Andrew; Mark Bourke; Ian Kendall
Subject: RE: Meeting re procurement strategy issues

Stewart

Please could you send us a copy of the IOBC.

Also, can you advise if anyone at tie has carried out an analysis of the Holyrood project. We can pull some words together on this but would not want to do so if you already have something prepared.

Thanks
Sharon

Dr Sharon Fitzgerald
Associate
DLA Piper Rudnick Gray Cary Scotland LLP
T: +
M: +
F: +

From: Stewart McGarrity [mailto:Stewart.McGarrity@tie.ltd.uk]
Sent: 09 May 2005 07:56
To: Alex Macaulay; Barry Cross; clement.walsh@uk.pwc.com; James Papps; Fitchie, Andrew; Fitzgerald, Sharon; Mark Bourke; Ian Kendall
Subject: FW: Meeting re procurement strategy issues

Re attached list of questions from KPMG which will form the basis of the meeting on Wednesday at DLA.

Perhaps we should have a pre-meeting at say 2pm to make sure we are all in agreement about the answers to some of the key questions? All those in favour say aye!

Stewart

From: Ware, Julian [mailto:Julian.Ware@KPMG.co.uk]

Sent: 06 May 2005 17:49

To: Stewart McGarrity; clement.walsh@uk.pwc.com; James Papps; andrew.fitchie@dla.com; sharon.fitzgerald@dlapiper.com; Mark Bourke; Ian Kendall

Cc: John.Ramsay@scotland.gsi.gov.uk; Cameron, Uilleam; Graeme Bissett External Contact; tony.rose@uk.pwc.com; Malcolm, Craig

Subject: RE: Meeting re procurement strategy issues

Stewart,

Thank you. I have prepared the attached.

I do not intend to discuss all of the questions in detail on Thursday. For instance, I know that PwC are already likely to cover points 1, 2 and 4 in the revised report. There may be others where the issues are well understood – and where we do not need to rehearse the arguments at this stage.

Thank you

Julian

From: Stewart McGarrity [mailto:Stewart.McGarrity@tie.ltd.uk]

Sent: 03 May 2005 16:04

To: clement.walsh@uk.pwc.com; Ware, Julian; James Papps; andrew.fitchie@dla.com; sharon.fitzgerald@dlapiper.com; Mark Bourke; Ian Kendall

Cc: John.Ramsay@scotland.gsi.gov.uk; Cameron, Uilleam; Graeme Bissett; tony.rose@uk.pwc.com

Subject: Meeting re procurement strategy issues

Dear all,

This is to confirm a meeting has been arranged to discuss procurement strategy issues identified by SE and their advisors KPMG when they reviewed the Draft IOBC for the tram project.

Where:

DLA offices in Edinburgh (Rutland Square EH1 2AA)

When:

Thursday 12 May 3:00pm to 5:00pm

Attendees:

Julian Ware – KPMG

Clement Walsh - PwC

Ian Kendall – tie

Stewart McGarrity – tie

Mark Bourke – tie

James Papps – PUK

Andrew Fitchie – DLA

Sharon Fitzgerald - DLA

Agenda:

This meeting will not turn into a major trawl through the procurement strategy. A clear agenda of unresolved issues is expected to emerge following a meeting later this week between Julian and Clement. Very likely to be included are concerns about the design contract (programmed for award in late June) and vehicles contract. In particular:

- Risks arising from procurement of these two contracts separate from the main infrastructure contract (Infraco)
- Risks arising from the intended novation of those two contracts to Infraco
- Clear identification the way in which **tie** will manage/mitigate those risks
- Clear identification of assumptions re who bears the consequences should **tie** fail to manage those risks and what the consequences would be

Regards,
Stewart

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