
From: Dave Anderson [Dave.Anderson@edinburgh.gov.uk]
Sent: 04 August 2010 12:52
To: Richard Jeffrey
Cc: Donald McGougan; Marshall Poulton; Tom Aitchison; Alan Coyle - CEC; Alastair MacLean
Subject: RE:

Richard Thank you. I fully accept the need for clear lines of communication and a single point of contact so as to avoid any possibility of work on this contingency plan tripping up the continued imperative to achieve traction on Project Carlisle.

Marshall will act as the key point of contact for the Council. I will ask him to arrange for a brief project initiation document to be drawn up so that you have absolute clarity about the scope of the work on the contingency plan.

In practice most of the contingency issue will be of a legal and financial nature and will therefore fall to Alan and Nick/Carol to deal with. Regards. Dave

Dave Anderson | Director of City Development | The City of Edinburgh Council | G1 Waverley Court | 4 East Market Street | Edinburgh EH8 8BG | [REDACTED] | dave.anderson@edinburgh.gov.uk

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From: Richard Jeffrey [mailto:Richard.Jeffrey@tie.ltd.uk]
Sent: 04 August 2010 12:37
To: Dave Anderson
Cc: Donald McGougan; Marshall Poulton; Tom Aitchison; Alan Coyle; Alastair Maclean
Subject: RE:

Dave, I absolutely agree that we need to plan for the possibility, that is why I raised it yesterday. I'm afraid I'm sure I agree with your proposed methodology.

Can I suggest that, in order for me to retain a degree of control over prioritisation of resources and outputs etc and to avoid duplication and confusion that your team do not contact DLA/Tony etc other than through me. Susan Clark is leading this piece of work and has already done considerable work on this matter, so can I suggest your team liaise with Susan in the first instance. It would also be helpful if you nominate one member of your team to act as point of contact. The possibility for this to become a real mess is too great if everyone is contacting everyone else about everything.

I suggest that you try to compile a clear brief of exactly what it is you want me to produce, and I will ensure that it is done.

Regards

Richard

From: Dave Anderson [mailto:Dave.Anderson@edinburgh.gov.uk]
Sent: 04 August 2010 12:11
To: Richard Jeffrey

Cc: Donald McGougan; Marshall Poulton; Tom Aitchison; Alan Coyle - CEC; Alastair Maclean
Subject:

Richard,

At this morning's Tram IPG we had a discussion following your update on Project Carlisle yesterday.

In order for us to plan for the future in the most complete manner, I can confirm that Marshall will pull together a group involving Alan, Nick/Carol and Andy to develop a contingency road map of key steps that would need to be taken to deal with the now very real prospect of a need to move to contract termination.

In order to facilitate this work I would intend that the group discuss legal matters with Andrew Fitchie and also begin work with tie, with Stewart McGarrity presumably as your lead in this area, on planning for the eventuality of contract termination, followed either by re-procurement and /or tie step in; or by contract termination, followed by project termination.

In addition, I will ask Marshall and Alan to contact Tony Rush with a view to gaining an understanding of the price parameters for project Carlisle; the design related issues which underpin the proposed price and to discuss what scope exists - through negotiation and value engineering - to get to a reasonable value for money outcome from where things currently stand.

I hope that the plans for termination may not be required but I am sure that you realise our need to begin detailed preparations for this eventuality.

Please do not hesitate to contact me to discuss any points you may wish to clear. Best Regards. Dave

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