



tie Board

13th November 2008

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Agenda

Minutes and Matters Arising	Willie Gallagher
Overview	Willie Gallagher
HSQE	Steven Bell
Project Delivery	Steven Bell
MUDFA – programme & commercials	
InfraCo programme & commercial issues	
Princes Street programme	
Other key areas	
Christmas embargo & January 2009 readiness	
Gogar interchange	Stewart McGarrity
Governance matters	Graeme Bissett

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Agenda (continued)

Finance	Stewart McGarrity
Business Development	Stewart McGarrity/ Graeme Bissett
tie Corporate Risk Management	Jim McEwan
HR & Comms	Colin McLauchlan
Portfolio Projects	Stewart McGarrity
Audit Committee t&d	Graeme Bissett/AC

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Overall

- Overall good progress in some areas but some difficult challenges hampering full production
- Carillion performance greatly improved (**SB and commercial matters close to resolution**)
- CAF programme progressing well
- InfraCo programme and commercial negotiations proving very difficult
- Princes Street planning following 1st October setback proving complicated and potentially costly
- Revised basis established through Traffic Management Peer Group to ensure full stakeholder buy-in and clarity of responsibilities

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Overview (continued)

- Readiness for both Christmas embargo and January 09 programme under detailed focus
- [CMcL comment on HR/Communications]
- HSE commendation on safety performance, though no room for complacency
- Definition of Gogar Interchange becoming clearer

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HSQE

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Project Delivery (1) MUDFA works – SB to update

- Completion scheduled for end-April 2009 in line with current programme
- Carillion performance has improved – shorter leash and better quality
- Carillion management team but still need to filter down to “coal face”
- De-scoping of Mound works will help traffic flow without damaging programme
- Significant challenges at Lothian Road to integrate with traffic management and InfraCo
- Commercial negotiation has progressed robustly – resolution proposed within risk contingency and authority from TPB to conclude
- Reinstatement works still require further close out with CEC technical team following meeting with CEC/CUS

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Project Delivery (2) InfraCo Progress (SB to update) (contd)

- Underlying concern that BSC have not adopted an “ownership” approach to the project
- Revised approach to Princes Street also needs to be carefully handled and is likely to create a change opportunity with BSC
- Revised approach to Princes Street also needs to be carefully handled and is likely to create a new range of issues with BB

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Project Delivery (3) InfraCo issues resolution (SB to update)

- Structured and comprehensive negotiating process targeted on a re-calibration of programme and resolution of scope/cost issues
- The steps
 - Resolve V26-V31 design effect (well underway 20/10/08)
 - Agree rapid key change process (well underway 20/10/08)
 - In parallel (and every week) address outstanding critical issues
 - Assess other changes/InfraCo delays/mitigations in 3 stages
 - To end July/end September/end November
 - Assess effect of City Centre TM changes/Embargo proposals
 - Acceleration opportunities
 - Integration opportunities

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SB detailed assessment of where we are and where we need to get it – Legal/Commercial implications

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Project Delivery (4) Princes Street

- Traffic Peer Review Group approved change to original blockade concept
- One lane of buses to be retain westbound along Princes St – non stop
- Modelling work nearing completion & demonstrating diversion along George St, eastbound will work – requires Mound to be closed
- Enabling works being identified at Lothian Rd Junction, George St, Charlotte Sq, Frederick St and potentially St Andrews Sq – mixture of small civil's and traffic signal alterations
- Full Princes St diversion will be implemented on.....
- This will allow utility works at the Mound to be ongoing whilst Tramworks ongoing South Charlotte St – Mound & Mound – South St David's St - option of some works @ LRJ still under review

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Project Delivery (5) Other key areas

SB to decide on what coverage required

- CAF
- Design process
- TROs
- [Other]

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Project Delivery (6) Embargo Close Out

- Detailed planning underway – schedule available
- Traffic management approved
- “Shopper” car parking will be available in South/North St Andrews St
- Mound available for traffic/buses on Princes St from 22nd Nov(1 week early) – requires additional restrictions on George street for problematic junctions to operate effectively
- York Place/St Andrews Sq will be cleared by 28/11
- Mound diversion signage will remain in place(to avoid having to go through learning curve)
- Arrangements in hand to remove mass barrier in Princes St for Hogmanay Party
- Leith Walk/Constitution St on target to be cleared by 12/12
- Some mass barrier features will remain throughout

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Project Delivery (6) Post Embargo

- Start up plan available
- Gradual increase in traffic management and worksites to avoid driver confusion
- Start up phased to ensure conflicting traffic locations not tackled in parallel
- First location St Andrews Sq
- Utility trial holes @ Lothian Rd & Broughton St from 5/01 before the Mound closes again
- Mound diversion from 18/19 Jan to allow utility work to re-commence
- Princes St diversion from...
- Leith Walk will re-start from 19th January

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SMcG to complete

Project Delivery (7) Gogar Interchange

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Project Delivery (8) Governance matters

- **tie** review of **tie**/TEL Operating Agreement and Grant Award Letter compliance CEC review of **tie** Operating Agreement, Grant Award Letter and Code of Construction Practice compliance
- **tie**/TEL matters identified
- CEC matters identified
- Executive Chairman membership of Board, Audit & Remuneration Committees
- Traffic Management Peer Group established as TPB committee with remit
- Propose to establish the Finance, Commercial & Legal Committee (son of Legal Affairs Committee but formally part of machinery)
- Revised Governance structure

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SMcG to complete

Finance

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Business Development

- Phase 1B
- South East Tramline – feasibility study status and discussion with Transport Scotland on 3 November 2008

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JMcE to update

tie Corporate Risk Register

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HR & Comms

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SMcG to complete

Portfolio Projects

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END

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