

Colin Smith


From: Colin Smith [csmith@hg-group.co.uk]
Sent: 27 February 2011 18:51
To: 'Nigel Robson'
Subject: RE: FW: agenda for Monday 28th February at 9.45 am

Yes , I will be pleased to assist .
Regards
Colin

Colin Smith FRICS MAPM
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From: Nigel Robson [mailto:robson.nigel@[REDACTED]]
Sent: 25 February 2011 18:33
To: Colin Smith
Subject: Re: FW: agenda for Monday 28th February at 9.45 am

Colin,

Am thinking through our team formation too. The one area where we are light is the commercial engineering/negotiation. Tony has loads, and sees things from a variety of angles, but we need to think how we handle that so that not too much rests on him. Vic may have a role there.

I think some clarity will emerge as the week progresses and we identify the crunch issues. Sue and Vic are essentially Capt and Vice Capt. Hesitate to use Rugby analogy after being at Murrayfield a fortnight ago, but I see myself and Brandon as Scrumhalf/Flyhalf. With 20 people there, we need to get people working constructively and harmoniously, so there is a role for a 'smoother' of issues, personality clashes etc.

For monday can you look at Appendix 4. My real concern is that when I read through this, in some senses we are not much further on in terms of caveats/exclusions/clarifications. The reliance on the PPP drawings, referred to in the 'General' intro could on one interpretation be taking us back to the BDDI platform of the existing contract from whence the problems came. I hope that the 'Noise Vibration' exclusion is not an attempt to slide out of design responsibility for this, arising from the choice of Trackform.

On monday we will need to halt any rush to judgement. Getting clarity on design and risk allocation will be

opening statement
team format
organogram

important. Jim Molyneaux has prepared something on Separation which is on its way to me. If I may, I will have a quiet word and discuss and review Financials with you on monday after the meeting. I know that Richard wants to talk financials, and I don't know what work has been done since last monday when Vic deferred it.

Finally - are you ok working with me, Dave and Tony on Sue's opening Statement?

Best wishes,

Nigel

--- On Fri, 25/2/11, Colin Smith <csmith@hg-group.co.uk> wrote:

From: Colin Smith <csmith@hg-group.co.uk>
Subject: FW: agenda for Monday 28th February at 9.45 am
To: "Nigel Robson" <[robson.nigel@\[REDACTED\]](mailto:robson.nigel@[REDACTED])>
Date: Friday, 25 February, 2011, 17:02

Re the structure of the mediation team , I am thinking almost along the lines of a football team format , with Sue as lead striker along side Vic ,

I would welcome your thoughts on who controls mid field *You and Brandon* ? (and the game plan) with those able to run on the wing *Richard* ,

David ?

Then of course technical support and back room staff , *Tony , Steven , Alastair , me* .

But most importantly we agree who the captain is and that they keep the team discipline .

Would appreciate thoughts on my flight of fancy and the nominations , you are the expert in these matters so I will not be offended in the slightest if I have any players out of position (or even suggested the wrong game)

Regards

Colin

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From: Colin Smith [mailto:csmith@hg-group.co.uk]
Sent: 25 February 2011 16:40
To: 'Nigel Robson'
Subject: RE: agenda for Monday 28th February at 9.45 am

Agreed .

I will get clearance and get a note to you before Monday so that you may invite Sue to that Point at the meeting , she endorses our diagrammatic presentation of the change in structures /governance required .

Regards

Colin

Colin Smith FRICS MAPM

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From: Nigel Robson [mailto:robson.nigel@██████████]
Sent: 25 February 2011 16:15
To: 'Colin Smith'
Subject: FW: agenda for Monday 28th February at 9.45 am

Dear Colin,

I was thinking of asking you to pull together the team to work on 2.8 below. Can you think about that and clear at CEC. It may be sensitive and I will need to discuss with Vic/Richard on Monday before making the suggestion in the meeting.

This will be an area where Sue can get involved and build relationships during the mediation, so keen that through you the proposals/structures enjoy her confidence.

Nigel

-- On Fri, 25/2/11, Julie Thompson <Julie.Thompson@tie.ltd.uk> wrote:

From: Julie Thompson <Julie.Thompson@tie.ltd.uk>
Subject: FW: agenda for Monday 28th February at 9.45 am
To: "Steven Bell" <Steven.Bell@tie.ltd.uk>, "Susan Clark" <Susan.Clark@tie.ltd.uk>, "Dennis Murray" <Dennis.Murray@tie.ltd.uk>, "Gregor Roberts" <Gregor.Roberts@tie.ltd.uk>, "sue.bruce@edinburgh.gov.uk" <sue.bruce@edinburgh.gov.uk>, "Dave Anderson" <Dave.Anderson@edinburgh.gov.uk>, "Donald McGougan" <Donald.McGougan@edinburgh.gov.uk>, "Alastair Maclean" <Alastair.Maclean@edinburgh.gov.uk>, "VRE - MobileMe" <vicemery@██████████>, "Ainslie McLaughlin@transportscotland.gsi.gov.uk" <Ainslie.McLaughlin@transportscotland.gsi.gov.uk>, "Anthony Rush" <rush_aj@██████████>, "robson.nigel@██████████" <robson.nigel@██████████>, "Nolan, Brandon" <Brandon.Nolan@mcgrigors.com>
Cc: "EJW - MobileMe" <eleanorwalker@██████████>, "Sandra Elgin" <sandra.elgin@edinburgh.gov.uk>, "Sheena Raeburn" <Sheena.Raeburn@edinburgh.gov.uk>
Date: Friday, 25 February, 2011, 15:26

Please find undernoted the Agenda for Monday's meeting

Agenda

1. Introduction
2. Review of BSC documents
 - 2.1. Preliminary Observations – NR/all
 - 2.2. Initial Review of PPP: Scope – SB
 - 2.3. Proposed workstreams going forward
 - 2.4. Risk Transfer - SB + DM
 - 2.5. Programme/Completion Dates – SC
 - 2.6. Term and Conditions (Engineering) - SB + DM
 - 2.7. Pricing/Financials - GR + DM
 - 2.8. Structures - lead tba
 - 2.9. Tram Supply/Novation - lead tba
3. Mediation Programme update arising from above
4. Proposed Meetings/telcons on key elements.
5. Logistics for Mediation
 - 5.1. Opening Statement Process
 - 5.2. 'Principals' Briefing and 'tactics' discussion meeting(s).
 - 5.3. Document Assembly
 - 5.4. Venue/Accommodation/Attendees (see their list, have we covered off their expertise/specialisms)
6. Project separation
7. Media/Communications
8. AOB and Closing Words