

## Bilfinger Berger – Siemens – CAF Consortium

### 4.3.6 Delivery of Trams to Edinburgh

According to CAF's contractual programme, the dynamic tests for the tram No1 will be achieved by mid March 2010. Similarly, the dynamic tests for the tram No2 will be achieved by mid April 2010.

CAF will fulfil its contractual commitments and will be ready to deliver trams to Edinburgh according with its contractual programme.

## 4.4 SYSTEMS INTEGRATION

### 4.4.1 EMC

#### 4.4.1.1 Earthing & Bonding

Clarification of individual civil structures is ongoing.

Where it has not been practicable to timely incorporate E&B measures to SDS IFC Design (e.g. in Princes Street), they are being issued as CVI, incorporated into BSC's pre-pouring QC checklists, and shall be included in the final as-built drawings.

E&B of Traffic Lights has been discussed with supplier.

E&B of TSS has been elaborated basing on current civil design including depot TSS.

#### 4.4.1.2 Stray Current

Code of Practice, Stray Current Strategy and Stray current corrosion study have been revised again and submitted.

Stray Current Working Party has been attended  
Indicative measurement of rail conductance at Princes Street has been carried out.  
Magnetic Field Calculations have been carried out. Report will be submitted soon.

#### 4.4.1.3 Network Rail Immunisation

Revision of Immunisation calculation is ongoing.

Please refer to chapter 4.4.2.2 as well.

### 4.4.2 System Assurance

#### 4.4.2.1 Deliverables / Documents issued

- HAZID Workshop, to identify EMC hazards associated with Tram Traction packs and telecoms in respect to Immunisation, Report issued for comments

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#### 4.4.2.2 Activities completed

- Immunisation –
  - Contract awarded, VolkerRail, Ref Immunisation works to carry out design and modification to NR Track Cct's as specified in Immunisation Calculations.
  - Start-up meeting held with Network Rail Ref Immunisation works to carry out design and modification to NR Track Cct's
- HFI (OCC) HCI analysis meeting held at Edinburgh Park with *tie*, Transdev, RA and CCD Ergonomics, 03 / 04 November.
- Audit, Safety Assurance - Tram

#### 4.4.2.3 Activities Ongoing and Planned:

- Hazard Log Management –
  - Update and manage Hazard Log based on Hazard owner's responses (ongoing). Based on mitigation provided by the Hazard owner the *tie* PSCC will review the hazard, rank the hazards' residual risk and confirm the if the hazard has been controlled so Far As Is Reasonably Practicable (SFAIRP) (Target Date ongoing)
  - Progress Handover of Hazard Log from SDS / agree mitigation arguments in SDS Hazard Log. SDS to supply all hazard mitigation and close out arguments by 20<sup>th</sup> November 2009. Meeting of PSCC Sub Committee planned for 30<sup>th</sup> Nov / 02<sup>nd</sup> Dec to review and close out SDS owned hazards to allow formal handover of hazard log to BSC. This meeting was cancelled due to failure of SDS to deliver required information as agreed. SDS agreed revised delivery date of Hazard Log info by 20/11/09.
  - Meeting held with SDS – Manchester to provide guidance Ref hazard mitigations. 11<sup>th</sup> November.
- HFI – Workshops planned with CCD (HFI supplier) at Edinburgh, 24/25 November, to continue HFI assessment of OCC
- Participate in IDR / IDC to provide guidance ref Hazard Identification as per Detailed Design Assurance Plan (DDAP).
- Immunisation –
  - DC Track Cct, WSF Signalling Failure, Risk Assessment (QRA). Continue to write report and issues to Atkins for review.
  - Design mitigation now being supplied with objective of being able to close hazards from a design perspective.
  - Progress design and installation for modifications to Network Rail Track Circuits in the Edinburgh area
  - A presentation is planned to the Network Rail Infrastructure Systems Review Panel (ISRP) a 'Case For Safety' to demonstrate that the two work streams that we have undertaken above have minimised the risk to the Network Rail Infrastructure ALARP. This document is due in fourth quarter of 2009.

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**4.4.2.4 Regular activities and attendances:**

- As well as the above a number of other activities are ongoing such as regular attendance at the following meetings; PSCC, PSCC Sub-Committee, IDR/IDC, Requirements Man, SCWP.

**4.5 TESTING, COMMISSIONING AND START-UP**

A Siemens Testing & Commissioning Manager is expected to be nominated before the end of August. Initially working from Germany in the definition of the overall related plans and procedures, it is intended that he later joins full time the team in Edinburgh by the spring of 2010. The exact date could be accelerated or postponed, as a mitigation measure, depending on actual Programme progress.

**5 NOT USED**

**6 STAKEHOLDER AND THIRD PARTY ISSUES**

No further Discussions have been held on the subject to agree how *tie's* existing Stakeholder Management and Communications team can be best used to mutual advantage. BSC are willing in principle to contribute in kind or cost transfer to supplement this team, rather than duplicating resources to comply with the specific requirements of the Employer's Requirements as drafted.

**7 COMMERCIAL**

**7.1 Milestones**

Preliminary Milestones Achieved in the Period:

Month 21 Preliminaries (BB)  
Month 21 Preliminaries (S)

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### Construction Milestones Achieved in the Period

219	Gogarburn Bridge West Abutment	Reinforced Earth	85,743.90
189	Gogarburn Bridge East Abutment	Reinforced Earth	85,743.90
269	Gogarburn Culvert No 1	Backfill and Finishes	37,566.54
A17170	Depot Building	Foundations - Column Foundations	185,376.33
A17180-2	Substructures and Superstructure	Primary GL's 10-1	185,376.33
A17180-4	Substructures and Superstructure	Secondary GL's 10-1	185,376.33
1149	Earthworks Depot	Depot area	185,376.33
1159	Steelwork Fabrication	Depot Building	185,376.33
7	Carrick Knowe Bridge (S23)	North Abutment - Base Construction, Concrete	32,259.34
16	Carrick Knowe Bridge (S23)	North Abutment - Excavate and Blind - Blinding	32,259.34
97	Carrick Knowe Bridge (S23)	South Abutment - Base Construction - Concrete	32,259.34

### CAF Milestones

8	Completion of 1 <sup>st</sup> Tram		3302497.49
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### Milestones Programmed but not Achieved

Regular discussions take place now between *tie* and BSC on the subject of Milestones and the Milestones Programmed but not achieved are recorded elsewhere.

## 7.2 CHANGE MANAGEMENT

### 7.2.1 The BSC Change Register is presented in Appendix 10.7.

523 Changes have been notified to 20 November 2009 - 67 by *tie* and 456 by Infraco.

63 of these Changes have been superseded by further Changes or withdrawn therefore there are 460 current Changes.

Of the 460 notified Changes, 217 have been accepted in principle, 48 have been rejected and 195 have neither been accepted nor rejected by *tie*,

65 of these Changes have a delay only impact and will not require an Estimate (the impact of these is reflected in the various entitlement programmes submitted to *tie*) therefore there are 395 Changes requiring Estimates.

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Infraco has submitted to **tie** Estimates for 264 Changes for design only or for design and construction works.

The total Consortium value of the submitted Estimates is £68,686,000 including £12,714,000 for non-scope work on Bernard Street and St Andrew Square.

112 of the 264 submitted Estimates have been partly agreed by issue of a **tie** Change Order (application of preliminary percentages requires to be amended as a result of agreement on the percentage addition for preliminaries – **tie** have responded to BSC letter in this regard and is under review). The value of Change Orders issued by **tie** is £7,861,000.

There are 131 remaining notified Changes for which Estimates are required. In addition, a further 33 construction Estimates need to be prepared for Changes for which a design only Estimate has been submitted to date.

It is not possible to prepare 85 of the Estimates until an SDS design Estimate is received, validated by BSC and approved by **tie**, and a revised design is obtained from the SDS Provider.

There are 38 Estimates proceeding through the internal Consortium Approvals Process.

Prioritisation of the remaining Estimates is aligned with the latest intended construction sequence.

A graphical pie chart is presented in Appendix 10.7.

Included in **tie's** Change Order Pro-forma; “Relief required from compliance with Infraco obligations under the contract”, “Programme impact and required Extension of Time”, “Impact on Performance” remain unresolved for a number of the Changes.

The main reasons for not issuing Change Orders are: Change not agreed in principle, Estimates not yet submitted, figures in estimates not agreed, Base Date Design Information not agreed.

Recently, **tie** has responded to a number of submitted Estimates asserting that the identified Change is normal development and completion of design. BSC generally rejects this assertion.

The complexity, nature and amount of changes have overloaded the change mechanism included in the Infraco contract, because the Estimates cannot be submitted within the time frame requested in the contract and also due to the fact that the overall impact to the Programme from a given change cannot be assessed on an individual basis. It has been agreed between **tie** and BSC that the estimates submitted by BSC will only deal with direct related effects (costs) of each Change. Time related effect will be assessed separately.

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#### Dispute Resolution Procedure:

tie have referred 1) Financial aspects to EOT 1 – “Settlement reached through Mediation”, 3) Carrick Knowe Bridge – “Adjudicator rejected redress sought by tie” and 4) Gogarburn Bridge – “Adjudicator rejected redress sought by tie”.

BSC have referred 1) Delays Arising from MUDFA Programme Rev 8 – “Suspended pending Programme Revision 3 Negotiations” and 2) Russell Road Retaining Wall 4 – “Referred to Adjudication and determination expected in next Reporting Period”

BSC have requested that *tie* and BSC jointly appoint a Tram Inspector which has not been appointed in line with the Infraco Contract. Tie have proposed a company to BSC for consideration but have not provided substantiation documentation to BSC for their consideration. A meeting is to be convened to resolve this issue in the next reporting period.

## 8 RESOURCES

### 8.1 Organisation Charts

Consortium and Systems organisation charts are included in this report.

See Appendix 10.8.

## 9 OTHER ISSUES

No comments.

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## 10 Appendices

### 10.1 KPI Report & Schedule 40

# Contractor Period H.S. & E. Return



**To be completed and returned to tie Ltd (Pauline Goldie [Pauline.goldie@tie.ltd.uk](mailto:Pauline.goldie@tie.ltd.uk)) by the Thursday of week 1 for each period (a period is 4 weeks, for dates of start and finish please contact Pauline)**

## RETURN DATA

Contractor – BSC  
Year – 09/10

Date completed – 13 November 09  
Period – 2-8

## PEOPLE DATA

Average number of direct employees on ETP – 165  
Average number of subcontract / others inc visitors on ETP – 328  
Number of work sites – 5

Hours worked of direct employees on ETP – 29022  
Hours worked of subcontract / others inc visitors on ETP – 57693

## INCIDENT DATA (leave blank if none)

Fatal  
Major  
Over 3 day  
Dangerous Occurrence  
Reportable Disease  
Injury – Non RIDDOR  
Near Miss/ Unsafe Condition  
Service Damage  
RTA (in and around ETP)  
Positive intervention (if measured)  
Environmental Incident

### DIRECT


### SUBCON


### M.O.P.


## ENFORCEMENT NOTICE / VISIT DATA

H.S.E Enforcement  
SEPA  
Local Authority  
Other

### NOTICE


### VISIT

1

## CONTRACTOR AUDIT / INSPECTION DATA

Inspections  
Audits

### PLANNED

16
2

### ACTUAL

22
2

Please supply supporting data for all RIDDORs, Service Damages and ENF visits if not previously submitted – Rev0

SCHEDULE PART 40		Key Performance Indicator
ENVIRONMENTAL AND HEALTH AND SAFETY KEY PERFORMANCE INDICATORS		work done to date
		Period (tie)
		Application No
<b>Key Performance Indicator</b>	<b>Target</b>	<b>Achieved</b>
Enforcement Notices	Zero	Zero
Fatalities	Zero	Zero
RIDDOR Accidents Accident Frequency Rate:	0.25 for 2008/2009	0.27
	0.25 for 2009/2010	0.13- achieved
	0.24 for 2010/2011	-
Incidents (Health, Safety and Environmental)	Initial notification to tie within 24 hours. Submission of formal investigation reports by agreed dates	Achieved
Incident Report Recommendations	Closed as per agreed dates (none overdue)	Achieved
Infraco Audits Planned v. Actual	90% of plan	Achieved
Infraco Site Inspections Planned v. Actual	90% of plan	Achieved
Non-conformances (raised by tie)	Closed as per agreed dates (none overdue)	None Overdue
tie Audit Findings (Major and Minor)	Closed as per agreed dates (none overdue)	Achieved
Code of Construction Practice	Zero unauthorised breaches	Not Achieved

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
## 10.2 Programme Update

**Programme (rev1) tracked for V51 Design Programme  
and Progress to 27 November 2009**

**EDINBURGH TRAM NETWORK**

BILFINGER BERGER  
Civil

SIEMENS



C E C 0 0 6 2 4 4 2 4 0 6 0

Activity ID	Activity Name	Original Duration	Start	Finish	Total Float	2008				2009				2010				2011					
						Qtr 4 Q3 OND	Qtr 1 JFM	Qtr 2 AMJ	Qtr 3 JAS	Qtr 4 IND	Qtr 1 JFM	Qtr 2 AMJ	Qtr 3 JAS	Qtr 4 IND	Qtr 1 JFM	Qtr 2 AMJ	Qtr 3 JAS	Qtr 4 IND	Qtr 1 JFM	Qtr 2 AMJ	Qtr 3 JAS	Qtr 4 IND	
A14180	CGM Edinburgh Ltd.	28	27-Nov-09	24-Dec-09	1090																		
A14190	Forth Ports	28	27-Nov-09	24-Dec-09	1090																		
A14200	ICAS	184	27-Nov-09	31-May-10	934																		
A14210	Kenmore Capital	28	27-Nov-09	24-Dec-09	1090																		
A14220	Land Securities Trillium	28	27-Nov-09	24-Dec-09	1090																		
A14230	NULAP	62	27-Nov-09	29-Jan-10	1056																		
A14260	Trustees of City Point	28	27-Nov-09	24-Dec-09	1090																		
A14270	Verity Trustees	28	27-Nov-09	24-Dec-09	1090																		
A14280	CGM Edinburgh Ltd	28	27-Nov-09	24-Dec-09	1090																		
A14350	BAA	28	27-Nov-09	24-Dec-09	1090																		
A14360	Clerical Medical Investment Group	28	27-Nov-09	24-Dec-09	1090																		
A14380	Murrayfield Indoor Sports Centre	28	27-Nov-09	24-Dec-09	1090																		
A14400	Royal Mail	28	27-Nov-09	24-Dec-09	1090																		
A14420	SRU	28	27-Nov-09	24-Dec-09	1090																		
A14430	UGC Properties	28	27-Nov-09	24-Dec-09	1090																		
A14450	West Craigs Ltd	28	27-Nov-09	24-Dec-09	1090																		
A14500	Adshel	31	27-Nov-09	28-Dec-09	1087																		
A14510	BT	28	27-Nov-09	24-Dec-09	1090																		
A14520	Cable & Wireless	28	27-Nov-09	24-Dec-09	1090																		
A14530	Easynet Telecomms Ltd.	28	27-Nov-09	24-Dec-09	1090																		
A14540	Historic Scotland	28	27-Nov-09	24-Dec-09	1090																		
A14560	NTL	28	27-Nov-09	24-Dec-09	1090																		
A14570	Royal Mail	90	27-Nov-09	26-Feb-10	1028																		
A14580	Scotrail	28	27-Nov-09	24-Dec-09	1090																		
A14590	Scottish Water	28	27-Nov-09	24-Dec-09	1090																		
A14600	Thus	28	27-Nov-09	24-Dec-09	1090																		
A14610	Transco	28	27-Nov-09	24-Dec-09	1090																		
A14620	Roseburn Garage	184	27-Nov-09	31-May-10	934																		
A14390	NEL & EPML	28	12-Dec-09	11-Jan-10	1075																		
A14440	Universities Superannuation Scheme	28	12-Dec-09	11-Jan-10	1075																		
A14410	Safeway - Morrisons	28	05-Feb-10	05-Mar-10	1021																		
A14550	Network rail	28	05-Mar-10	02-Apr-10	993																		
A14470	NIL	28	13-May-10	10-Jun-10	925																		
A14370	Jenners (JPSE)	28	05-Aug-10	02-Sep-10	842																		
A14240	Ocean Terminal	28	07-Jan-11	04-Feb-11	688																		
A14250	Royal Yacht Britannia	28	07-Jan-11	04-Feb-11	688																		
<b>Track Finishes</b>						149	28-Sep-11	08-May-12	34													08-May-12	
A20000	Tamping Ballast	88	28-Sep-11	13-Feb-12	45																		
A20010	Finishing	94	15-Dec-11	08-May-12	34																		
A20030	Grinding	50	14-Feb-12	23-Apr-12	45																		
A20020	Prestressing	25	14-Mar-12	17-Apr-12	49																		
<b>SECTION 01 NEWHAVEN ROAD TO HAYMARKET</b>						984	15-Jul-08 A	26-Jun-12	129													26-Jun-12	
Date	Revision	Checked	Approved	Page 3 of 46				Rev 1 Baseline				Remaining Work				Rev 1 Baseline Milestone				Summary			
24-Nov-09		SCS						Actual Work				Critical Remaining Work				Milestone							

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
Date	Revision	Checked	Approved	Page 4 of 46
24-Nov-09		SCS		Rev 1 Baseline Remaining Work
				Actual Work Critical Remaining Work
				Milestone

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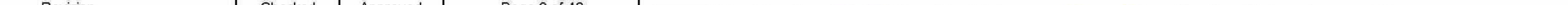
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						Qtr 4 QND	Qtr 1 J	Qtr 2 F	Qtr 3 M	Qtr 4 A	Qtr 1 J	Qtr 2 F	Qtr 3 M	Qtr 4 A	Qtr 1 J	Qtr 2 F	Qtr 3 M	Qtr 4 A	Qtr 1 J	Qtr 2 F	Qtr 3 M	Qtr 4 A
A15470	Reset Gullies	34	19-Jan-12	06-Mar-12	35																	
A15490	Pavement Works	33	30-Jan-12	14-Mar-12	35																	
A15500	Street Lighting / Traffic Signals / Road Signs	7	30-Jan-12	07-Feb-12	61																	
A15480	Surface new channel	6	07-Mar-12	14-Mar-12	35																	
<b>Rennies Isle to Casino Square Ch 1410-1880</b>		74	14-Jan-11	28-Apr-11	194																	28-Apr-11, Rennies Isle to Casino Square
A15390	Excavate for new channel and kerb line / remove existing kerbs	19	14-Jan-11	09-Feb-11	194																	
A15400	Construct Kerb lines	24	19-Jan-11	21-Feb-11	194																	
A15410	Reset Gullies	48	02-Feb-11	11-Apr-11	201																	
A15430	Pavement Works	47	22-Feb-11	28-Apr-11	194																	
A15440	Street Lighting / Traffic Signals / Road Signs	7	22-Feb-11	02-Mar-11	234																	
A15420	Surface new channel	6	12-Apr-11	19-Apr-11	201																	
<b>Trackwork</b>		551	05-Jan-10	27-Mar-12	27																	27-Mar-12, Track
12020	Issue Construction Drawings	0		05-Jan-10*	0																	◆ Issue Construction Drawings
<b>Ocean Terminal Ch 850-1080</b>		74	04-Feb-11	20-May-11	145																	20-May-11, Ocean Terminal Ch 850-1080
A15310	Establish Traffic Management & Temp. Fencing	2	04-Feb-11	07-Feb-11	56																	
A15320	Excavate box	12	08-Feb-11	23-Feb-11	56																	
A15330	Excavate, lay and concrete ducts	17	24-Feb-11	18-Mar-11	56																	
A15340	Excavate and construct OLE bases	17	24-Feb-11	18-Mar-11	56																	
1A-23A-TRCK-70	Set Track (280m)	28	28-Mar-11	06-May-11	36																	
A15360	Place upper concrete and cure	28	31-Mar-11	11-May-11	145																	
A15370	Street Surface finishes	6	12-May-11	19-May-11	145																	
A15380	Remove fencing and Traffic Management	1	20-May-11	20-May-11	145																	
<b>Ocean Terminal to Rennies Isle Ch 1080-1410</b>		64	15-Dec-11	27-Mar-12	27																	27-Mar-12, Ocean Terminal to Rennies Isle Ch 1080-1410
A15230	Establish Traffic Management & Temp. Fencing	2	15-Dec-11	16-Dec-11	35																	
A15240	Excavate box	14	19-Dec-11	19-Jan-12	42																	
A15250	Excavate, lay and concrete ducts	20	20-Jan-12	16-Feb-12	42																	
A15260	Excavate and construct OLE bases	20	20-Jan-12	16-Feb-12	42																	
1A-23B-TRCK-69	Set Track (330m) Demob 1C / Remob 1A	3	09-Feb-12	13-Feb-12	27																	
1A-23B-TRCK-70	Set Track (330m)	21	14-Feb-12	13-Mar-12	27																	
A15280	Place upper concrete and cure	21	17-Feb-12	16-Mar-12	27																	
A15290	Street Surface finishes	6	19-Mar-12	26-Mar-12	27																	
A15300	Remove fencing and Traffic Management	1	27-Mar-12	27-Mar-12	27																	
<b>Rennies Isle to Casino Square Ch 1410-1880</b>		236	12-Jan-11	14-Dec-11	35																	14-Dec-11, Rennies Isle to Casino Square Ch 1410-1880
A15150	Establish Traffic Management & Temp. Fencing	2	12-Jan-11	13-Jan-11	181																	
A15160	Excavate box	19	14-Jan-11	09-Feb-11	181																	
A15170	Excavate, lay and concrete ducts	28	10-Feb-11	21-Mar-11	181																	
A15180	Excavate and construct OLE bases	28	22-Mar-11	29-Apr-11	181																	
1A-23C-TRCK-70	Set Track (470m)	29	20-Oct-11	30-Nov-11	35																	
A15200	Place upper concrete and cure	29	25-Oct-11	05-Dec-11	35																	
A15210	Street Surface finishes	6	06-Dec-11	13-Dec-11	35																	
A15220	Remove fencing and Traffic Management	1	14-Dec-11	14-Dec-11	35																	
<b>Victoria Dock Entrance Bridge (S16)</b>		751	11-Nov-08 A	10-Feb-12	45																	10-Feb-12, Victoria Dock Entrance Bridge (S16)

Date	Revision	Checked	Approved
24-Nov-09	SCS	Remaining Work	Rev 1 Baseline Milestone
		Actual Work	Milestone
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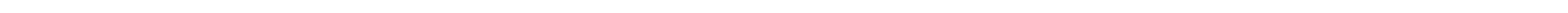
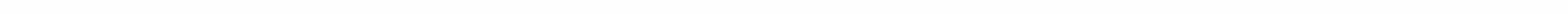
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Activity ID	Activity Name	Original Duration	Start	Finish	Total Float	2008				2009				2010				2011				
						Qtr 4	Qtr 1	Qtr 2	Qtr 3	Qtr 4	Qtr 1	Qtr 2	Qtr 3	Qtr 4	Qtr 1	Qtr 2	Qtr 3	Qtr 4	Qtr 1	Qtr 2	Qtr 3	Qtr 4
A4430	Package Test Tramstop	5	03-May-12	10-May-12	33	Q	N	D	J	F	M	A	M	J	J	A	S	Q	N	D	J	F
<b>Trackworks</b>		710	16-Feb-09 A	13-Jan-12	80																	
12100	Issue Construction Drawings	0		16-Feb-09 A																		
<b>Baltic to Queen Charlotte Ch 2110-2340</b>		68	26-Sep-11	13-Jan-12	80																	
A14870	Establish Traffic Management & Temp. Fencing	2	26-Sep-11	28-Sep-11	33																	
A14880	Excavate box	10	28-Sep-11	12-Oct-11	86																	
A14890	Excavate, lay and concrete ducts	14	12-Oct-11	01-Nov-11	86																	
A14900	Excavate and construct OLE bases	14	01-Nov-11	21-Nov-11	86																	
1A-21A-TRCK-70	Set Track (230m)	15	21-Nov-11	12-Dec-11	33																	
A14920	Place upper concrete and cure	15	24-Nov-11	15-Dec-11	83																	
A14930	Street Surface finishes	6	16-Dec-11	23-Dec-11	83																	
A14940	Remove fencing and Traffic Management	1	12-Jan-12	13-Jan-12	80																	
<b>Queen Charlotte to Foot/Walk Ch 2340-2730</b>		101	18-Feb-11	13-Jul-11	84																	
A14630	Establish Traffic Management & Temp. Fencing	2	18-Feb-11	22-Feb-11	87																	
A14640	Excavate box	16	22-Feb-11	16-Mar-11	87																	
A14650	Excavate, lay and concrete ducts	24	16-Mar-11	20-Apr-11	87																	
A14660	Excavate and construct OLE bases	24	20-Apr-11	25-May-11	87																	
1A-21B-TRCK-69	Set Track (390m) Demob 1D / Remob 1A	3	20-May-11	24-May-11	38																	
1A-21B-TRCK-70	Set Track (390m)	25	25-May-11	29-Jun-11	38																	
A14690	Place upper concrete and cure	25	31-May-11	04-Jul-11	84																	
A14700	Street Surface finishes	6	05-Jul-11	12-Jul-11	84																	
A14710	Remove fencing and Traffic Management	1	13-Jul-11	13-Jul-11	84																	
<b>Roadworks</b>		685	16-Feb-09 A	24-Nov-11	271																	
12110	Issue Construction Drawings	0		16-Feb-09 A																		
<b>Baltic to Queen Charlotte Ch 2110-2340</b>		41	28-Sep-11	24-Nov-11	104																	
A14950	Excavate for new channel and kerb line / remove existing kerbs	10	28-Sep-11	12-Oct-11	104																	
A14960	Construct Kerb lines	12	03-Oct-11	19-Oct-11	104																	
A14970	Reset Gullies	24	17-Oct-11	18-Nov-11	104																	
A14990	Pavement Works	23	19-Oct-11	21-Nov-11	107																	
A15000	Street Lighting / Traffic Signals / Road Signs	7	19-Oct-11	28-Oct-11	123																	
A14980	Surface new channel	4	18-Nov-11	24-Nov-11	104																	
<b>Queen Charlotte to Foot /Walk Ch 2340-2730</b>		62	22-Feb-11	23-May-11	120																	
A14810	Excavate for new channel and kerb line / remove existing kerbs	16	22-Feb-11	16-Mar-11	120																	
A14820	Construct Kerb lines	20	25-Feb-11	25-Mar-11	120																	
A14830	Reset Gullies	40	11-Mar-11	10-May-11	123																	
A14850	Pavement Works	39	25-Mar-11	23-May-11	120																	
A14860	Street Lighting / Traffic Signals / Road Signs	7	25-Mar-11	06-Apr-11	152																	
A14840	Surface new channel	6	10-May-11	18-May-11	123																	
<b>01B Foot of the Walk (inc.) to McDonald Road (exc.)</b>		919	15-Jul-08 A	26-Mar-12	194																	
<b>E &amp; M Installation</b>		66	12-Dec-11	26-Mar-12	194																	
A3763	Access for visual inspection for E&M wayside installation (01B)	0	12-Dec-11		259																	
A3778	Access for visual inspection to cable pits for cable laying (01B)	0	23-Jan-12		239																	
<b>01B Foot of the Walk (inc.) to McDonald Road (exc.)</b>		26-Mar-12	26-Mar-12																			
<b>E &amp; M Installation</b>		26-Mar-12	26-Mar-12																			
A3763	Access for visual inspection for E&M wayside installation (01B)	0	12-Dec-11		259																	
A3778	Access for visual inspection to cable pits for cable laying (01B)	0	23-Jan-12		239																	
<b>01B Foot of the Walk (inc.) to McDonald Road (exc.)</b>		26-Mar-12	26-Mar-12																			
<b>E &amp; M Installation</b>		26-Mar-12	26-Mar-12																			
A3763	Access for visual inspection for E&M wayside installation (01B)	0	12-Dec-11		259																	
A3778	Access for visual inspection to cable pits for cable laying (01B)	0	23-Jan-12		239																	
<b>01B Foot of the Walk (inc.) to McDonald Road (exc.)</b>		26-Mar-12	26-Mar-12																			
<b>E &amp; M Installation</b>		26-Mar-12	26-Mar-12																			
A3763	Access for visual inspection for E&M wayside installation (01B)	0	12-Dec-11		259																	
A3778	Access for visual inspection to cable pits for cable laying (01B)	0																				

Date	Revision	Checked	Approved	Page 11 of 46	Rev 1 Baseline	Remaining Work	◆	◆ Rev 1 Baseline Milestone	Summary
24-Nov-09		SCS							
					Actual Work	Critical Remaining Work	◆	◆ Milestone	

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24-Nov-09	SCS			 Rev 1 Baseline Remaining Work Milestone Summary
				 Actual Work Critical Remaining Work Milestone

Date	Revision	Checked	Approved
24-Nov-09	SCS	 Remaining Work	 Rev 1 Baseline Milestone
		 Actual Work	 Critical Remaining Work
			 Milestone

Activity ID	Activity Name	Original Duration	Start	Finish	Total Float	2008	2009	2010	2011	2012
		Qtr 4 Q3 OND JFM AMJ JAS	Qtr 1 Q4 OND JFM AMJ JAS	Qtr 2 Q3 OND JFM AMJ JAS	Qtr 3 Q4 OND JFM AMJ JAS	Qtr 4 Q1 OND JFM AMJ JAS	Qtr 1 Q2 OND JFM AMJ JAS	Qtr 2 Q3 OND JFM AMJ JAS	Qtr 3 Q4 OND JFM AMJ JAS	Qtr 4 Q1 OND JFM AMJ JAS
	<b>Trackwork</b>	874	10-Sep-08 A	30-Jan-12	37					
12150	Issue Construction Drawings	0		10-Sep-08 A						
<b>Balfour Street Ch 600-850</b>		75	07-Apr-11	22-Jul-11	47					
<b>1st half</b>		37	07-Apr-11	31-May-11	49					
A12850	Establish Traffic Management & Temp. Fencing	2	07-Apr-11	08-Apr-11	42					
A12860	Excavate box	5	11-Apr-11	15-Apr-11	42					
A12870	Excavate, lay and concrete ducts	8	18-Apr-11	27-Apr-11	42					
A12880	Excavate and construct OLE bases	8	18-Apr-11	27-Apr-11	42					
1B-19A-TRCK-70	Set Track (250m)	10	09-May-11	20-May-11	36					
A12910	Place upper concrete and cure	10	12-May-11	25-May-11	49					
A12920	Street Surface finishes	3	26-May-11	31-May-11	49					
<b>2nd half</b>		38	01-Jun-11	22-Jul-11	47					
A13250	Excavate box	2	01-Jun-11	02-Jun-11	49					
A13260	Excavate, lay and concrete ducts	8	03-Jun-11	14-Jun-11	49					
1B-19B-TRCK-70	Set Track (250m)	10	30-Jun-11	13-Jul-11	38					
A13300	Place upper concrete and cure	10	05-Jul-11	18-Jul-11	47					
A13310	Street Surface finishes	3	19-Jul-11	21-Jul-11	47					
A13320	Remove fencing and Traffic Management	1	22-Jul-11	22-Jul-11	47					
<b>Pilrig / Iona Street Ch 850 to 950</b>		55	25-Jul-11	10-Oct-11	33					
<b>1st half</b>		27	25-Jul-11	31-Aug-11	44					
A12930	Establish Traffic Management & Temp. Fencing	2	25-Jul-11	26-Jul-11	47					
A12940	Excavate box	2	27-Jul-11	28-Jul-11	47					
A12950	Excavate, lay and concrete ducts	3	29-Jul-11	03-Aug-11	47					
A12960	Excavate and construct OLE bases	3	29-Jul-11	03-Aug-11	47					
1B-19C-TRCK-69	Set Track Demob 1A / Remob 1B	10	03-Aug-11	16-Aug-11	38					
1B-19C-TRCK-70	Set Track (100m)	3	17-Aug-11	19-Aug-11	38					
A12990	Place upper concrete and cure	5	22-Aug-11	26-Aug-11	44					
A13000	Street Surface finishes	3	29-Aug-11	31-Aug-11	44					
<b>2nd half</b>		28	01-Sep-11	10-Oct-11	33					
A13330	Excavate box	2	01-Sep-11	02-Sep-11	44					
A13340	Excavate, lay and concrete ducts	3	05-Sep-11	07-Sep-11	44					
1B-19D-TRCK-70	Set Track	3	23-Sep-11	27-Sep-11	33					
A13380	Place upper concrete and cure	5	28-Sep-11	04-Oct-11	33					
A13390	Street Surface finishes	3	05-Oct-11	07-Oct-11	33					
A13400	Remove fencing and Traffic Management	1	10-Oct-11	10-Oct-11	33					
<b>McDonald / Brunswick Road Ch 950-1250</b>		69	11-Oct-11	30-Jan-12	37					
<b>1st half</b>		35	11-Oct-11	29-Nov-11	37					
A13010	Establish Traffic Management & Temp. Fencing	2	11-Oct-11	12-Oct-11	33					
A13020	Excavate box	6	13-Oct-11	20-Oct-11	33					
A13030	Excavate, lay and concrete ducts	9	21-Oct-11	02-Nov-11	33					
A13040	Excavate and construct OLE bases	9	21-Oct-11	02-Nov-11	33					
1B-19E-TRCK-70	Set Track (300m)	12	03-Nov-11	18-Nov-11	33					
										30-Jan-12, McDonald / Brunswick Road Ch 950-1250
										29-Nov-11, 1st half