



For the attention of Martin Foerder - Project Director  
Bilfinger Berger - Siemens - CAF Consortium  
9 Lochside Avenue  
Edinburgh Park  
Edinburgh  
EH12 9DJ

Our Ref: INF CORR 5210

Date: 28 May 2010

Dear Sir,

**Edinburgh Tram Network  
Infraco Contract**

Thank you for your letter dated 21 May 2010 – reference 25.1.201/KDR/5689. Your letter appears to be founded on the idea that what you claim to be an innovative approach (by us) to the terms of the Infraco Contract is unnecessary and that it is consequently something you cannot, or will not, agree to. However this does not explain why you were proposing a "supplemental" agreement or why you did not object to the Princes Street Agreement. Whilst it may be just an exercise in semantics, we would consider an innovative (a forward looking approach which produces something not done before) preferable to a supplemental (making up a deficiency) solution, especially as you purport to be complying with the terms of the Infraco Contract. It would be useful if you could explain why the "supplemental" approach is acceptable when the "innovative" approach isn't.

With apologies for continuing with the semantic theme; "delinquency" means failure to carry out one's duty and we believe that it describes the manner in which you have approached this project. Despite your protestations of innocence, we note that you are not prepared to answer our specific complaints, relying on placing the burden of proof on us to demonstrate your failures. This is in itself a repudiation of what is by its true meaning, an innovative contract. Clause 6 of the Infraco Contract places obligations on you which should, if observed by you, prevent the necessity for us to complain.

Paragraph 7 of your letter is an example of your failure in your duties pursuant to Clause 11. We do not understand what you mean by your position being well documented on the question of design. Please be specific: are you denying your core responsibility for the production of a competent, buildable and fully integrated design?

We do know that it is common ground between us that the performance by the SDS Provider under your management is not acceptable. We are able to refer to the recent meeting on 19 May 2010 with your Mr. Ed Kitzman in attendance, when the representatives of Parson Binkerhoff, and Mr. Kitzman, could not:

- give a date for delivery of IFC on the Gogar Station;
- confirm when they would deliver the flood report at the Airport; and

Citypoint Offices, 65 Haymarket Terrace, Edinburgh, EH1 2 5HD

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- offer any sensible proposals for the design of On-street track-work.

Moreover, it was clear from that meeting, with Mr. Poulton from CEC present, that CEC assert that delays caused by you getting approval from them, are caused chiefly by the lack of a cogent and updated Design Programme. Neither Mr. Kitzman nor Parson Brinkerhoff were able to satisfy Mr. Poulton's assertions – although Mr. Kitzman did say he would investigate the matter. Parson Brinkerhoff offered lame mitigation, explaining that it was taking a long time for CEC to decide on the design of tram-stops.

All of the above is a clear indication of unsatisfactory performance by Infraco of its duties pursuant to Clauses 7.2, 11.3 and 11.4 which may arise in part by the SDS Provider's failure to perform in accordance with Clause 3 and paragraph 2.1 of Schedule 1 of the SDS Agreement.

You may have taken the SDS Provider to task over their "delinquency" and given them written instructions and warnings, including notice of intent to charge them for your losses. Such actions would clearly be required to deliver the Infraco Works with due expedition and you should therefore disclose them to us on request pursuant to Clause 104. Please disclose all such instructions, warning and notices within 5 business days.

Further example of failure to perform is shown by the attached seven schedules which record the "Design Evolution from Russell Road to Balgreen Road". It is clear from these schedules that IFC have been delivered too late to meet your Revision 1 Programme. There is also evidence of extensive and continuous updating of later delivery dates for IFC's, and extensive time has been taken to integrate the design (much is not yet integrated).

For the sake of further amplification of the performance of yourselves and the SDS Provider we would be grateful to hear Mr. Kitzman's views (being relatively new to the project) on whether in his opinion the design solution from Russell Road to Balgreen Road represents best value.

Clearly there has been a substantial break down in performance by Infraco Members and/or the SDS Provider. It is clear to us that whilst some may see that the Infraco Contract is not a typical design and build contract (without explanation of what one may be but under explanation by us that the Infraco Contract is an innovative contract) that you do not deny your obligations pursuant to Clause 11.

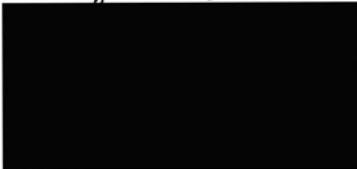
The seven schedules demonstrate a disjointed delivery of design solutions for which you are responsible for coordinating. In the hypothesis that the manner you interpret and apply Clause 80, Schedule Part 4 and Clause 34.1 is correct, your failure to manage the design causes further delay to reaching agreement on the terms of a tie Change Order. As your letter de facto recognises, each and every alleged change has to be considered on its merits; your habit of submitting incomplete Estimates renders any decision reached by an Adjudicator (which by the rules is subject to challenge) almost certain to be the subject of a reference by us to a higher authority. If for no other reason we will be seeking to recover any additional direct costs over and above best value arising from the design developed under your management.

Despite the delay in completing an integrated design you do not explain why you are not culpable for the delay. Consequently, you are not able to support your proposition that "it is beyond doubt that the predominant reason for delay (is utility diversions)". It would appear not

be the case. Rather than relying on the inappropriate concept of you not being "required to prove a negative" we would suggest that you concentrate on substantiating your entitlements to extension of time and loss and expense on the basis that you being late does not, of itself, entitle you to compensation.

We have seen fit to assist you in the past in the absence of a properly substantiated claim – but you appear to reject our offer of extension and loss and expense made by our letter dated 13 November 2009. We do not withdraw the extension – but we do withdraw the offer to pay loss and expense until such time that you properly substantiate that you have suffered loss for which you should be compensated. Moreover, fully explain your position on the absence of an integrated design over 2 years after contract award and what steps you have taken to mitigate delay and loss arising therefrom.

Yours faithfully,



Steven Bell  
**Project Director – Edinburgh Tram**



## Section 5A - Russell Road bridge to Balgreen Road Inclusive Design Evolution from BDDI (v26) to IFC

1 of 7



Section 5A - BDDI - IFC Design Russell Road Bridge - Balgreen Rd - DO NOT SCHEDULE - inc Re

Tram - 5A structures - Tony Rush exercis

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Activity ID	Activity Name	Original Duration	Start	Finish	Rev 1 Construction Finish	2008						2009						2010																			
						May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct		
A4610	Rev 1 - S21E	243d	02-Jul-09	01-Mar-10																																	
SDS "for Construction" Design						67d	08-May-08 A	11-Aug-08																													
A1100	IFC - V26 - DD 14/01/08- rec'd 04/02/08	0d		08-May-08	01-Mar-10																																
A1210	IFC - V31 - DD 25/04/08 - rec'd 25/04/08	0d	25-Jul-08*		01-Mar-10																																
A1330	IFC - V32 - DD 05/05/08 - rec'd 27/06/08	0d		11-Aug-08	01-Mar-10																																
A1450	IFC - V33 - DD 02/06/08 - rec'd 02/07/08	0d		25-Jul-08	01-Mar-10																																
A1570	IFC - V34 - DD 30/06/08 - rec'd 22/07/08	0d		25-Jul-08	01-Mar-10																																
A1690	IFC - V35 - DD 28/07/08 - rec'd 15/08/08	0d		25-Jul-08 A	01-Mar-10																																
Siemens Integrated Design Activities						111d	29-Jan-10	05-Jul-10																													
OLE Interface design						111d	29-Jan-10	05-Jul-10																													
A3290	IFC - V51 - DD 02/11/09 - rec'd 24/11/09 - retracted by BSC - not ins	0d		29-Jan-10																																	
A3540	IFC - V51A - DD 02/11/09 - rec'd 25/01/10- not instructed	0d		05-Jul-10																																	
A3770	IFC - V55 - DD 15/02/10 - rec'd 01/03/10	0d		11-Mar-10																																	
A4000	IFC - V56 - DD 15/03/10 - rec'd 22/04/10	0d		31-Mar-10																																	
A4230	IFC - V57 - DD 12/04/10 - rec'd 17/05/10	0d		26-Apr-10																																	
Earthing & Bonding						111d	29-Jan-10	05-Jul-10																													
A3300	IFC - V51 - DD 02/11/09 - rec'd 24/11/09 - retracted by BSC - not ins	0d		29-Jan-10																																	
A3550	IFC - V51A - DD 02/11/09 - rec'd 25/01/10- not instructed	0d		05-Jul-10																																	
A3780	IFC - V55 - DD 15/02/10 - rec'd 01/03/10	0d		26-Feb-10																																	
A4010	IFC - V56 - DD 15/03/10 - rec'd 22/04/10	0d		31-Mar-10																																	
A4240	IFC - V57 - DD 12/04/10 - rec'd 17/05/10	0d		26-Apr-10																																	
Ground Drive Retaining Walls (W8)						180d	23-Jul-08 A	21-Jan-09																													
Rev 1 - BSC construction - W8						95d	02-Sep-08	21-Jan-09																													
A4620	Rev 1 - W8	142d	02-Sep-08	21-Jan-09																																	
SDS "for Construction" Design						180d	23-Jul-08 A	26-Aug-08																													
A1110	IFC - V26 - DD 14/01/08- rec'd 04/02/08	0d		23-Jul-08	21-Jan-09																																
A1240	IFC - V31 - DD 25/04/08 - rec'd 25/04/08	0d	01-Aug-08*		21-Jan-09																																
A1340	IFC - V32 - DD 05/05/08 - rec'd 27/06/08	0d		15-Aug-08	21-Jan-09																																
A1460	IFC - V33 - DD 02/06/08 - rec'd 02/07/08	0d		21-Aug-08	21-Jan-09																																
A1580	IFC - V34 - DD 30/06/08 - rec'd 22/07/08	0d		26-Aug-08	21-Jan-09																																
A1700	IFC - V35 - DD 28/07/08 - rec'd 15/08/08	0d		01-Aug-08	21-Jan-09																																
A1780	IFC - V36 - DD 25/08/08 - rec'd 17/09/08	0d		26-Aug-08	21-Jan-09																																
A1880	IFC - V37 - DD 22/09/08 - rec'd 20/10/08	0d		01-Aug-08 A	21-Jan-09																																
Balgreen Road Retaining Walls (W9)						370d	01-Aug-08 A	12-Jan-10																													
Rev 1 - BSC construction						230d	25-Feb-09	12-Jan-10																													
A4630	Rev 1 - W9 & S22 - HAVE NOT BEEN SEPERATED IN REV 1	322d	25-Feb-09	12-Jan-10																																	
SDS "for Construction" Design						31d	01-Aug-08 A	15-Sep-08																													
A1120	IFC - V26 - DD 14/01/08- rec'd 04/02/08	0d</td																																			

Section 5A - BDDI - IFC Design Russell Road Bridge - Balgreen Rd - DO NOT SCHEDULE - inc Rev				Tram - 5A structures - Tony Rush exercis																														
Activity ID	Activity Name	Original Duration	Start	Finish	Rev 1 Construction Finish	2008						2009						2010																
						May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
A4250	IFC - V57 - DD 12/04/10 - rec'd 17/05/10	0d		16-Apr-10																														■ IFC - V57 - DD 12/04/10 - rec'd 17/05/10
OLE Interface design				84d	12-Feb-10																													
A3320	IFC - V51 - DD 02/11/09 - rec'd 24/11/09 - retracted by BSC - not ins	0d			12-Feb-10																												■ IFC - V51 - DD 02/11/09 - rec'd 24/11/09 - retracted by BSC	
A3570	IFC - V51A - DD 02/11/09 - rec'd 25/01/10- not instructed	0d																															■ IFC - V51A - DD 02/11/09 - rec'd 25/01/10- not instructed	
A3800	IFC - V55 - DD 15/02/10 - rec'd 01/03/10- not instructed	0d																															■ IFC - V55 - DD 15/02/10 - rec'd 01/03/10- not instructed	
A4030	IFC - V56 - DD 15/03/10 - rec'd 22/04/10- not instructed	0d																															■ IFC - V56 - DD 15/03/10 - rec'd 22/04/10- not instructed	
A4260	IFC - V57 - DD 12/04/10 - rec'd 17/05/10	0d																															■ IFC - V57 - DD 12/04/10 - rec'd 17/05/10	
Earthing & Bonding				84d	12-Feb-10																													
A3330	IFC - V51 - DD 02/11/09 - rec'd 24/11/09 - retracted by BSC - not ins	0d																														■ IFC - V51 - DD 02/11/09 - rec'd 24/11/09 - retracted by BSC		
A3580	IFC - V51A - DD 02/11/09 - rec'd 25/01/10- not instructed	0d																														■ IFC - V51A - DD 02/11/09 - rec'd 25/01/10- not instructed		
A3810	IFC - V55 - DD 15/02/10 - rec'd 01/03/10- not instructed	0d																														■ IFC - V55 - DD 15/02/10 - rec'd 01/03/10- not instructed		
A4040	IFC - V56 - DD 15/03/10 - rec'd 22/04/10- not instructed	0d																														■ IFC - V56 - DD 15/03/10 - rec'd 22/04/10- not instructed		
A4270	IFC - V57 - DD 12/04/10 - rec'd 17/05/10	0d																														■ IFC - V57 - DD 12/04/10 - rec'd 17/05/10		
Balgreen Road NR Bridge (S22)				342d	05-Jan-09 A																													
SDS "for Construction" Design				291d	05-Jan-09 A																													
A1230	IFC - V31 - DD 25/04/08 - rec'd 25/04/08	0d		05-Jan-09*																												■ IFC - V31 - DD 25/04/08 - rec'd 25/04/08		
A1370	IFC - V32 - DD 05/05/08 - rec'd 27/06/08	0d																														■ IFC - V32 - DD 05/05/08 - rec'd 27/06/08		
A1490	IFC - V33 - DD 02/06/08 - rec'd 02/07/08	0d																													■ IFC - V33 - DD 02/06/08 - rec'd 02/07/08			
A1610	IFC - V34 - DD 30/06/08 - rec'd 22/07/08	0d																													■ IFC - V34 - DD 30/06/08 - rec'd 22/07/08			
A1730	IFC - V35 - DD 28/07/08 - rec'd 15/08/08	0d																													■ IFC - V35 - DD 28/07/08 - rec'd 15/08/08			
A1800	IFC - V36 - DD 25/08/08 - rec'd 17/09/08	0d																													■ IFC - V36 - DD 25/08/08 - rec'd 17/09/08			
A1890	IFC - V37 - DD 22/09/08 - rec'd 20/10/08	0d																													■ IFC - V37 - DD 22/09/08 - rec'd 20/10/08			
A1970	IFC - V38 - DD 20/10/08 - rec'd 19/11/08	0d																													■ IFC - V38 - DD 20/10/08 - rec'd 19/11/08			
A2040	IFC - V39 - DD 17/11/08 - rec'd 08/01/09	0d																													■ IFC - V39 - DD 17/11/08 - rec'd 08/01/09			
A2110	IFC - V40 - DD 15/12/08 - rec'd 08/01/09	0d																													■ IFC - V40 - DD 15/12/08 - rec'd 08/01/09			
A2180	IFC - V41 - DD 05/01/09 - rec'd 02/02/09	0d																													■ IFC - V41 - DD 05/01/09 - rec'd 02/02/09			
A2260	IFC - V42 - DD 23/02/09 - rec'd 06/03/09	0d																													■ IFC - V42 - DD 23/02/09 - rec'd 06/03/09			
A2330	IFC - V43 - DD 09/03/09 - rec'd 26/03/09	0d																													■ IFC - V43 - DD 09/03/09 - rec'd 26/03/09			
A2400	IFC - V44 - DD 06/04/09 - rec'd 21/04/09	0d																													■ IFC - V44 - DD 06/04/09 - rec'd 21/04/09			
A2480	IFC - V45 - DD 05/05/09 - rec'd 19/05/09	0d																													■ IFC - V45 - DD 05/05/09 - rec'd 19/05/09			
A2600	IFC - V46 - DD 01/06/09 - rec'd 17/06/09	0d																													■ IFC - V46 - DD 01/06/09 - rec'd 17/06/09			
A2710	IFC - V47 - DD 29/06/09 - rec'd 16/07/09	0d																													■ IFC - V47 - DD 29/06/09 - rec'd 16/07/09			
A2820	IFC - V48 - DD 03/08/09 - rec'd 14/08/09	0d																													■ IFC - V48 - DD 03/08/09 - rec'd 14/08/09			
A2950	IFC - V49 - DD 24/08/09 - rec'd 10/09/09	0d																													■ IFC - V49 - DD 24/08/09 - rec'd 10/09/09			
A3100	IFC - V50 - DD 21/09/09 - rec'd 12/10/09	0d																													■ IFC - V50 - DD 21/09/09 - rec'd 12/10/09			
A3310	IFC - V51 - DD 02/11/09 - rec'd 24/11/09 - retracted by BSC	0d																													■ IFC - V51 - DD 02/11/09 - rec'd 24/11/09 - retracted by BSC			
A3590	IFC - V51A - DD 02/11/09 - rec'd 25/01/10	0d																													■ IFC - V51A - DD 02/11/09 - rec'd 25/01/10			
A3820	IFC - V55 - DD 15/02/10 - rec'd 01/03/10	0d																													■ IFC - V55 - DD 15/02/10 - rec'd 01/03/10			
Siemens Integrated Design Activities				72d	15-Jan-10																													
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A3600	IFC - V51A - DD 02/11/09 - rec'd 25/01/10- not instructed	0d																													■ IFC - V51A - DD 02/11/09 - rec'd 25/01/10- not instructed			
A3830	IFC - V55 - DD 15/02/10 - rec'd 01/03/10- not instructed	0d																													■ IFC - V55 - DD 15/02/10 - rec'd 01/03/10- not instructed			
A4050	IFC - V56 - DD 15/03/10 - rec'd 22/04/10- not instructed	0d																													■ IFC - V56 - DD 15/03/10 - rec'd 22/04/10- not instructed			
A4280	IFC - V57 - DD 12/04/10 - rec'd 17/05/10	0d																													■ IFC - V57 - DD 12/04/10 - rec'd 17/05/10			