From: John Jenkins on behalf of Dave Anderson

Sent: 19 August 2009 07:55
To: Marshall Poulton

Cc: Dave Anderson; Greg Ward Subject: BILFINGER BERGER

Marshall,

Tom Buchanan is keen to undertake an exercise in respect of Bilfinger Berger's contracts elsewhere. He would like you to look into any contracts where there have been:

- significant delays
- significant cost overruns
- · major disputes with the client

He is particularly keen to understand the negative effect caused to local economies by such contractual problems. Once you have compiled a list, Tom will ask Greg's team to write to the relevant clients to ask them if they have any measure or intelligent estimate of lost business, inhibited growth or decline that can be directly related to contractual difficulties.

Thanks for your help with this.

John

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