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**From:** Mike Heath <mike@[REDACTED]>  
**Sent:** 17 April 2009 13:05  
**To:** Julie Smith  
**Cc:** williamt@[REDACTED]; gmhutch@[REDACTED] Susan Clark; Steven Bell  
**Subject:** RE: Peer Review

Julie,

Ever the optimist on confirmations. I had thought we had all agreed that 2 days was too squeezed if we were to write a report and present the indicative findings. Tie usually spends too much time talking!!

If malcolm is going to do his dispute avoidance and we concentrate on contract management with no report we could get two days but otherwise I think we need a third somehow either with documents well in advance or very limited scope.

It's very much what the client wants but the peer review team has to be mindful of its responsibilities to the wider group of stakeholders.

Mike

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**From:** Julie Smith [<mailto:Julie.Smith@tie.ltd.uk>]  
**Sent:** 06 April 2009 17:50  
**To:** williamt@[REDACTED]; gmhutch@[REDACTED]; Mike Heath; Andy Sloan ([a.sloan@donaldsonassociates.com](mailto:a.sloan@donaldsonassociates.com))  
**Cc:** Steven Bell; Susan Clark; Stewart McGarrity  
**Subject:** Peer Review

Dear All,

As discussed with Malcolm today can you please hold the 21<sup>st</sup> and 22<sup>nd</sup> of May in your diaries for a potential Peer Review. I will be able to confirm fully by the middle of next week.

Kind regards

Julie

Julie Smith  
PA to Susan Clark - Edinburgh Tram Deputy Project Director  
PA to Steven Bell - Edinburgh Tram Project Director

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[www.tie.ltd.uk](http://www.tie.ltd.uk)

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