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**From:** Steven Bell  
**Sent:** 24 June 2007 14:11  
**To:** Willie Gallagher; Matthew Crosse  
**Cc:** David Crawley; Julie Thompson  
**Subject:** RE: Critical issues progress

There has been progress but the only measure of success will be delivered, assured designs from SDS on time. I also share the ongoing concern over MUDFA Issued For Construction Drawings (which I understand are prepared by Halcrow for SDS).

We need to make sure Halcrow feel this is extremely important for their reputation and at the moment they have been very low profile. Steve Reynolds level input is needed from them. Matthew, can we discuss on Monday?

Steven

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**From:** Willie Gallagher [[mailto:willie.gallagher@\[REDACTED\]](mailto:willie.gallagher@[REDACTED])]  
**Sent:** 23 June 2007 14:42  
**To:** Matthew Crosse  
**Cc:** Steven Bell; David Crawley; Julie Thompson  
**Subject:** RE: Critical issues progress



I would like to meet with you and Steve Reynolds, Steven Bell and David Crawley. I would like to get some insight into how this is flowing into progress by SDS in getting on with the various work packages which caused me so much discomfort at the last DPD. Incidentally, when I was down at MUDFA, Graeme again raised the issue of the quality of the SDS IFC as the major issue / concern that he is managing

Thanks,

Willie Gallagher  
Director

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**From:** Matthew Crosse [<mailto:Matthew.Crosse@tie.ltd.uk>]  
**Sent:** 22 June 2007 14:44  
**To:** Willie Gallagher; David Mackay

**Cc:** Alastair Richards - TEL; Colin McLauchlan; David Crawley; Geoff Gilbert; Howard Elwyn-Jones; Jim Harries (Transdev); Keith Rimmer; Mike Connelly; Miriam Thorne; Susan Clark; Suzanne Waugh; Tom Condie; Tony Glazebrook; Trudi Craggs

**Subject:** Critical issues progress

Willie & David

Please see below the latest CI metric and Dave Crawley's mail text he sent out.

Great result. It is good we (i.e tie and CEC) are now being far stronger in respect of decision making. Particularly, acceptance that some decisions need to be forced - sometimes prematurely - in order to allow the detailed design to get started. And yes, they do carry itinerant levels of risk and some locations might need reworking.

SDS were jubilant yesterday afternoon and convened a special meeting to plan. Also, Steve R even called Keith Hawcroft to let him know!

Matthew

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Dear All,

The chart below indicates the current status of the critical issues.

The significant improvement this week is, in my opinion, due to three things:

- (1) A renewed focus on the need for progress.
- (2) A decision that items at PD1 should be progressed to the Detailed Design phase despite not having been through the modelling or PD2 phase. This does of course introduce risk, but it is likely to be minimal overall, and in many cases sensibly zero as often no alternative physical design solutions are possible anyway.
- (3) The right people being present at the meeting – please come again!

Many thanks,

David

