



**Parsons  
Brinckerhoff**

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Our Ref: ULE90130-SW-LET-00348

23<sup>rd</sup> November 2006

Halcrow Group Limited  
16 Abercromby Place  
Edinburgh  
EH3 6LB

Attention: David Simmons

Dear David

***Management Failure of Surveys and Programme***

We refer to our letter dated 16<sup>th</sup> November 2006, Reference: ULE90130-SW-LET-00334 and confirm the following:

1. The Surveys programme received on 20<sup>th</sup> November is not acceptable in its present form. It is inaccurate, has failing logic, missing information and shows activities behind schedule on the actual day of submission. The programme identifies final reports being submitted with lab testing is ongoing passed this date.
2. This is clearly not acceptable and again demonstrates the inability of Halcrow to manage the survey works effectively without the correct Survey Management.

We wish to sit and go through the programme at the earliest moment and request Halcrow to make available the responsible person for the programme contents.

We further confirm that Halcrow advised their failure again, to position any Survey Management in Edinburgh which is further exasperating the surveys work and programme.

We continue to advise that any loss by Parsons Brinckerhoff, due to the failure of Halcrow, to provide the required survey information to the originally agreed surveys programme (including any re-design due to the failure of the timely provision of survey material) will be contra-charged to the Halcrow account.

Yours sincerely



**David Hutchison  
Parsons Brinckerhoff**

cc. David Hutchison  
Jonathan Bloe  
Jason Chandler  
SDM's  
Jes Hansen  
Day File  
Tom Kelly

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