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**From:** Mark Hamill  
**Sent:** 04 December 2009 10:08  
**To:** Hazel Kennedy  
**Subject:** Letter to BSC

H,

I've got an action from last month's PD Review to write to BSC regarding their failure re Risk Management in the ER's. I was told the letter would come from Frank but I should do some suggested wording. I typed some words below for a start. Could you do all the reference bits and put on to a draft letter for discussion with Frank, please?

Letter Begins

Under the Employer's Requirements your obligations with regards to Risk Management are clearly identified. **tie's** Risk Manager, Mark Hamill, has worked with Neil Hibbert of Siemens and David Steel of CAF in an effort to ensure compliance with these requirements. One of the requirements is the production of an Infracore Risk Register. From recent reviews of this register it is apparent that little or no effort is being applied in the production of this Risk Register thereby rendering any review of the register futile. **tie** do not believe that the Risk Management requirements as set out in the Employer's Requirements are being fulfilled by BSC.

An alternative approach which may produce a more meaningful register would be to have a separate risk workshop for each section with the relevant **tie** Project Manager and their opposite number within BSC. This would be facilitated by **tie's** Risk Manager.

Ends

Give me a call to discuss if you wish.  
Thanks

Mark

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