



**Edinburgh Tram
Network Project**

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(delete if not used): Our Ref: ULE90130A-SW-SW-LET-00004-1

Your Ref: 40.05.09.02 WF/IK/CN.

Date: 11 November 2005

tie limited
Verity House
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Attention: Ian Kendall

Dear Ian

SDS Programme

At yesterday's Monthly Progress Meeting, tie asked PB to report on the actions PB is taking to address tie's concerns with the SDS programme. Please find below an outline of the actions planned in order to further develop the SDS programme to meet tie's requirements.

We acknowledge, and are grateful for your contribution to resolve this by having Pat Lyden attend our office for a couple of days to ensure we reach a mutual satisfaction on the programme and tie's reporting requirements.

The following actions are planned or underway:

- We have installed P3e version 4.1 on a PB computer in the Edinburgh office. This software will be utilised for all further SDS programme development.
- The SDS programme will support the key project milestones attached to tie's letter of 31st October 05.
- Pat Lyden, Jes Hansen and Sandy Elder met at the SDS office Friday 11th November to discuss tie's programme requirements for reporting, details, etc.
- We will complete the logic of the programme to ensure that activities are linked and scheduled dates are correct in accordance with your revised programme of key milestone dates.
- Sandy Elder will attend PB Manchester office the 14th and 15th November to configure the PB Edinburgh P3e programme to download data from PB's oracle accounting system.
- We will further develop the detailed bottom up estimate of SDS activities beginning Monday the 14th November in order to satisfy tie's requirements for cost and resource loading the programme for Preliminary and Detailed Design.
- Further development will commence the 16th November on surveys, consents, TTROs, cost estimates, approvals, and preliminary and detailed design activities.

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We shall by best endeavour develop the programme over the next two weeks to a level of detail to ensure that we meet **tie's** programme requirements.

We shall also keep **tie** and yourself informed of this process and invite **tie** to any programme workshops we find appropriate.

Please advise if this does not meet tie's requirements.

Regards,

David Hutchison
Parsons Brinckerhoff ltd

CC. Paul McCauley
Jes Hansen

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